

# Lessons Learned From Dam Failures

## A Look at the Past and a Look Forward



**Gannett Fleming**



**Maryland**  
Department of  
the Environment

Some of us learn from other people's mistakes, and the rest of us have to be the other people.

*Zig Ziglar*





## Lessons Learned

From Dam Incidents and Failures

<http://damfailures.org>



[Home](#) [Lessons Learned](#) [Case Studies](#) [Resources](#) [About](#)



~ 650 Case Studies

~ 200 Lessons Learned

*"Without changing our patterns of thought, we will not be able to solve the problems we created with our current pattern of thought." - Albert Einstein*



### Lessons Learned

See the lessons learned from dam incidents and failures.

[Learn More](#)



### Case Studies

Learn more about historic dam incident and failure case studies.

[Explore](#)



### About

Find out more about this website and how you can contribute.

[About this Site](#)

# Education & Research Tool



## Lessons Learned from Dam Incidents and Failures

Learning from past incidents and failures is a key component of dam safety education. In late 2013, James Demby, Jr., P.E. and the Federal Emergency Management Agency (FEMA) authorized a Gannett Fleming project team to research past dam failures and incidents and select the most appropriate information to include in a compendium of lessons learned supported by case histories. The primary goal of this project was to convey educational information relating to and resulting from dam failures and incidents in an innovative, user-friendly manner that is appealing to contemporary users. As a result, this Lessons Learned from Dam Incidents and Failures website was created. The site is currently hosted and maintained by the Association of State Dam Safety Officials (ASDSO) with oversight and ongoing contributions by the ASDSO Dam Failures and Incidents Committee.

Presented within this website are links to individual case studies as well as lessons learned pages that summarize historical dam incidents and failures and the valuable information gleaned from them. Each page contains a background and description, photographs, videos, best practices, and other resources related to the case study or lessons learned being addressed. The contents of this webpage encompass a range of failure modes, dam types, and dam safety topics including best practices regarding engineering and design practices, human factors, emergency planning and response, operation and maintenance, and regulatory issues. Dam safety engineers, dam operators, dam owners, regulators, emergency managers, academia, and students are encouraged to use the material presented herein.



**Visit: [www.Damfailures.org](http://www.Damfailures.org)**

# Need to Convey Lessons Learned

## Recent *Dam Incidents* .....

Mt. Polley Tailings Dam – Canada



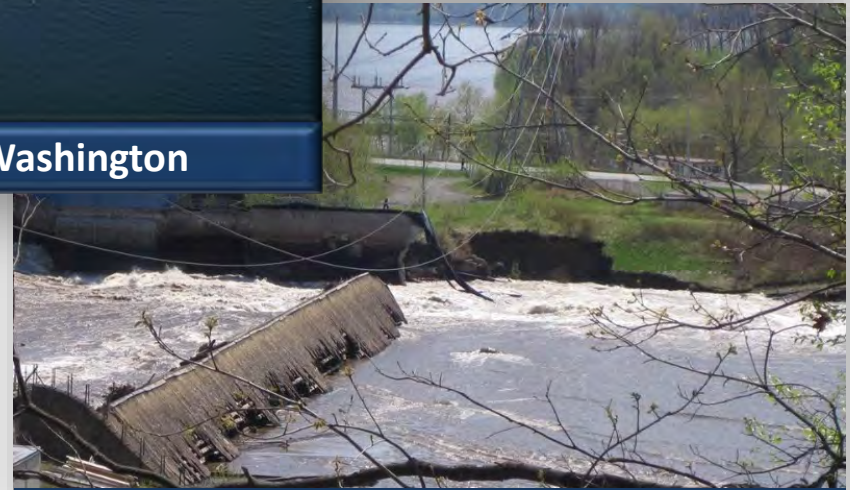
Ivanovo Dam – Bulgaria (8 fatalities)



King No. 1 Dam – Wyoming



Wanapum Dam – Washington



Donnacona Dam – Quebec

Constructed 2004 ....



Tampa Bay Reservoir, FL (2007)

Rehabilitated 2001 ....



Silver Lake Dam Failure, MI (2003)

Rehabilitated 2005 ....



Lake Hadlock Dam, NY (2005)





Kingstowne Park Dam, DC (2010)



Hope Mills Dam , NC (2010)



Camara Dam, Brazil (2004)  
7 Fatalities

# Floods, rain expose SC's flawed dam safety program

## HIGHLIGHTS

Six Richland County dams broke, causing death and destruction in floods



In **October 2015**, South Carolina received record amounts of rainfall which caused a 1000-year flood throughout much of the state. During this flood event, emergency orders were issued to many dams throughout the state, and **36** <sup>>52</sup> **dams have been reported to have failed**, 4 of which were unregulated.

# Class action lawsuit filed against Department of Water Resources

By: Josh Copitch 

Posted: Aug 11, 2017 11:25 AM PDT

Updated: Aug 11, 2017 11:25 AM PDT

## 2017



## \$1 Billion Worth Of Claims For Oroville Dam Damages Filed With The State Of California

 Ben Adler

Friday, August 4, 2017 | Sacramento, CA |  [Permalink](#)

# 'Get out now!' Public warned as Harvey strains Houston's dams and levees

# 2017



- 100,000 homes damaged
- 15,000 totally submerged
- 70 fatalities

Rescue worker Adam Caballero carries CarolLine Kirkpatrick through an Omni Hotel as mandatory evacuation orders went into effect after the Addicks Reservoir overflowed. (Robert Gauthier / Los Angeles Times)

## Government faces suit over Addicks and Barker dam releases

Class action lawsuit in Washington, D.C. says Army Corps of Engineers flooded after Harvey passed

By **Gabrielle Banks** Updated 4:32 pm, Wednesday, September 6, 2017

Published on Saturday, September 23, 2017 by Common Dreams

# Tens of Thousands Flee for Safety as Guajataca Dam Fails in Puerto Rico

Swelled with rains following Hurricane Maria, failed dam sends torrent of water into downstream communities

by Common Dreams staff

# 2017



44 Comments

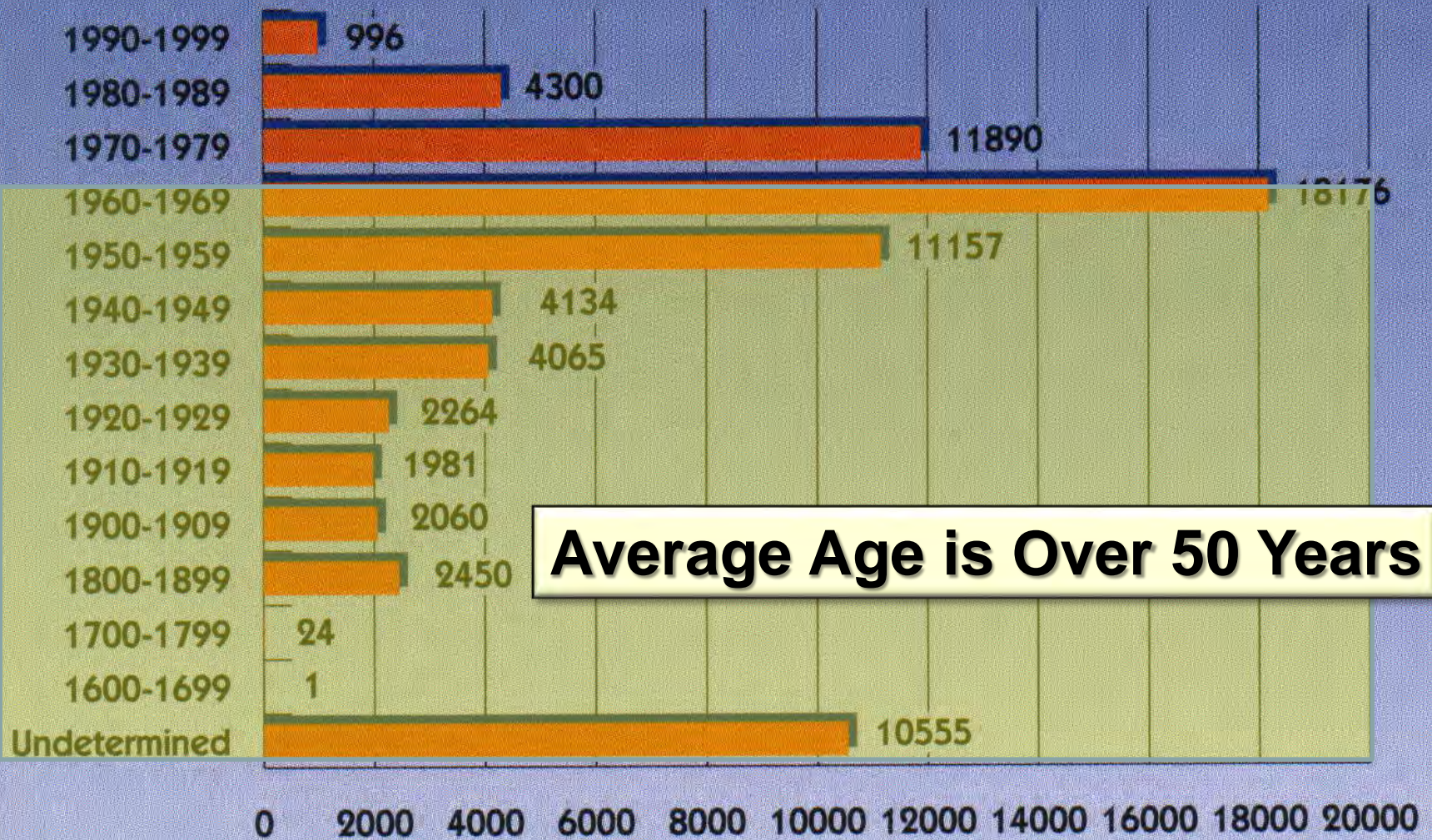


Fears had grown overnight and evacuations had begun and footage showed the dam, located in northwest city of Guajataca, failing and waters rushing downstream. (Screenshot: Video footage/BBC)

# Dams by Decade Completed

## Age of Dams

Year Built



**Average Age is Over 50 Years**

Number of Dams



## Dams by Decade Completed

## Age of Dams



“Analysis of more than 1,100 dam failures and safety related incidents indicates that ....approximately half of failures occur after 50 years of operation.”

“An extended period of apparently successful operation does not indicate an equally successful operation in the future.”

*(Patrick Regan - FERC, USSD 2009)*



Number of Dams

Year Built

Reports that say that something hasn't happened are always interesting to me, because as we know, there are **known knowns**; there are things we know we know. We also know there are **known unknowns**; that is to say we know there are some things we do not know. But there are also **unknown unknowns** – the ones we don't know we don't know. And if one looks throughout the history of our country and other free countries, it is the latter category that tend to be the difficult ones. **Unknown knowns?**

*Donald Rumsfeld, Feb. 12 2012*



*“... Lessons to be Learned –At this time, the IFT shares three higher-level lessons that have been identified so far:*

- 1. Physical inspections, while necessary, are not sufficient to identify risks and manage safety. At Oroville Dam, more frequent physical inspections would not likely have uncovered the issues which led to the spillway incident.*
- 2. Comprehensive periodic reviews of original design and construction, taking into account comparison with the current state of the practice, are needed for all components of dam projects.*
- 3. Compliance with regulatory requirements is not sufficient to manage dam owners’ and public risk...”*



**Occurred after 50 years  
of operation...**

**Oroville Dam  
Forensic Report**



# US Deaths From Dam Failures

## Dam Failure

## Lives Lost

|                                     |       |
|-------------------------------------|-------|
| South Fork, PA (1889) . . . . .     | 2,209 |
| New Orleans Levees (2005) . . . . . | 1,833 |
| St. Francis, CA (1928) . . . . .    | 450   |
| Walnut Grove, AZ (1890) . . . . .   | 150   |
| Mill River, MA (1874) . . . . .     | 143   |
| Buffalo Creek, WV (1972) . . . . .  | 125   |
| Austin, PA (1911) . . . . .         | 80    |
| Laurel Run, PA (1977) . . . . .     | 40    |
| Kelly Barnes, GA (1977) . . . . .   | 39    |
| Canyon Lake, SD (1972) . . . . .    | 33    |
| Lower Otoy, CA (1916) . . . . .     | 30    |
| Teton, ID (1976) . . . . .          | 14    |
| Swift, MT (1964) . . . . .          | 19    |
| Ka Loko, HI (2006) . . . . .        | 8     |
| Baldwin Hills, CA (1963) . . . . .  | 5     |

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# Causes of Dam Incidents

Fundamental Causes

Percentage

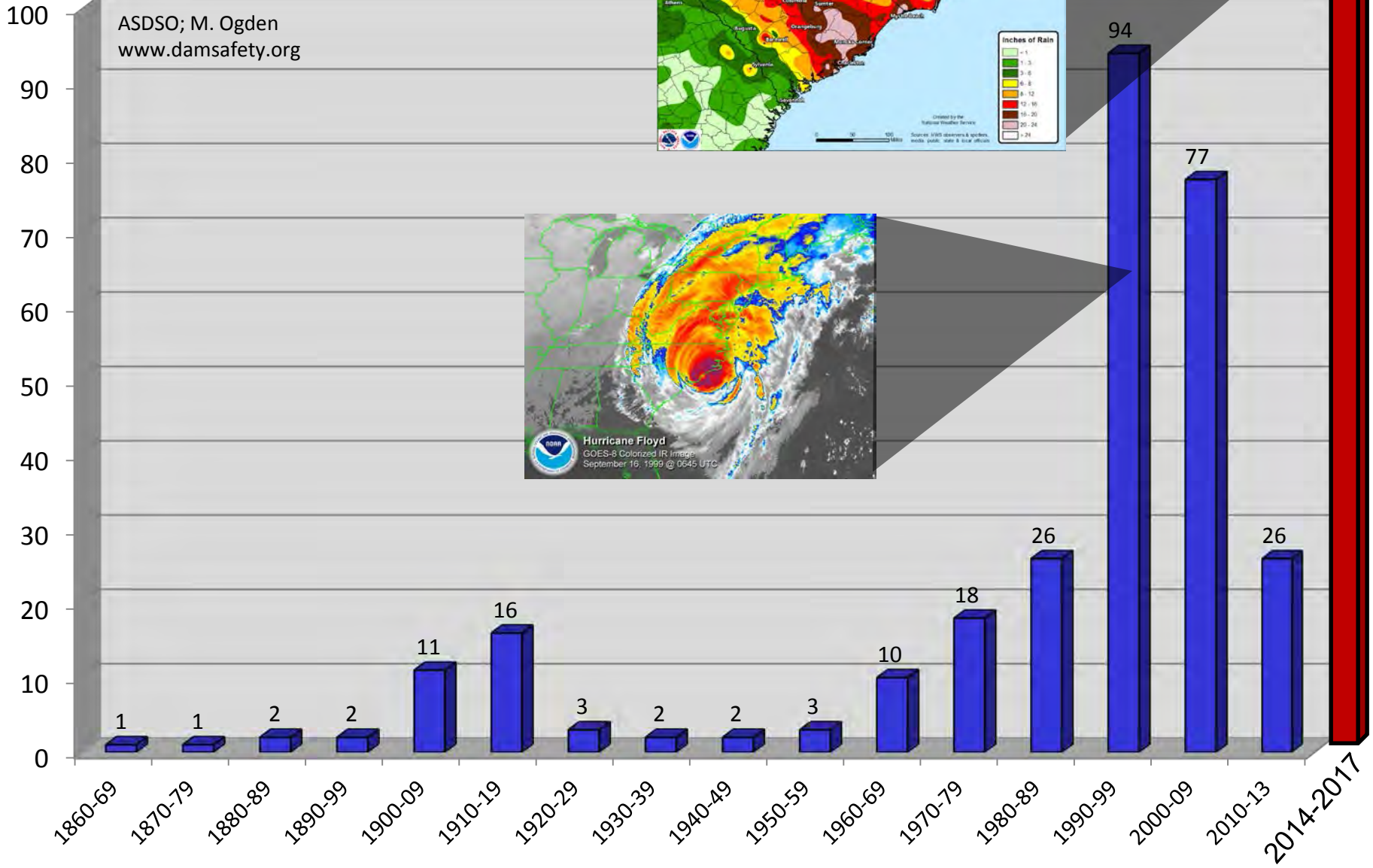
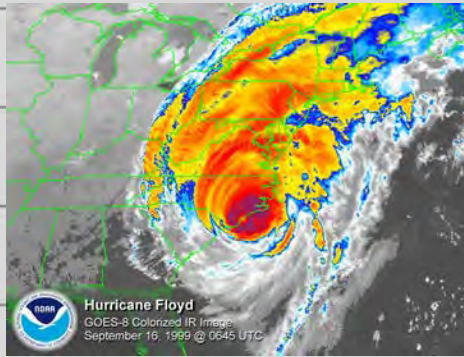
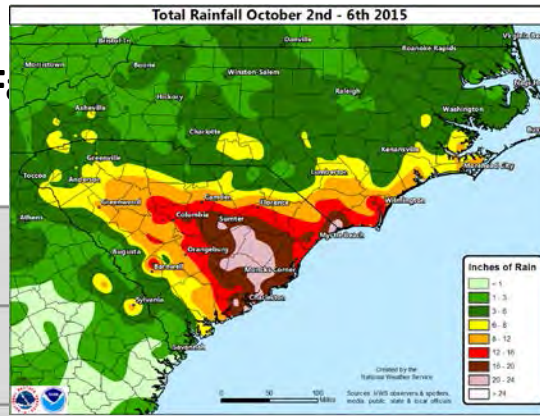
# Causes of Dam Incidents

| <u>Fundamental Causes</u>         | <u>Percentage</u> |
|-----------------------------------|-------------------|
| Sabotage . . . . .                | 0                 |
| Earthquake Instability . . . . .  | 1                 |
| Faulty Construction . . . . .     | 2                 |
| Gate Failure . . . . .            | 2                 |
| Sliding . . . . .                 | 10                |
| Deformation . . . . .             | 11                |
| Spillway Erosion/Breach . . . . . | 14                |
| Overtopping . . . . .             | 25                |
| Seepage/Piping . . . . .          | 35                |



75%

# No. U.S. Dam F (through





# Lessons Learned from Dam Overtopping and Breach Failures

**9:45-10:45 AM**



Photo Courtesy of USDA NRCS

# Lessons Learned from Embankment Dam Seepage Failures

**11:00-12:00 AM**



# Lunch Time (12:00-12:45 AM)



## Unleashed Terror – Dam Breaks



## 2006 Kaloko Dam Failure



## Over, Under Gone, The Killer in our Midst

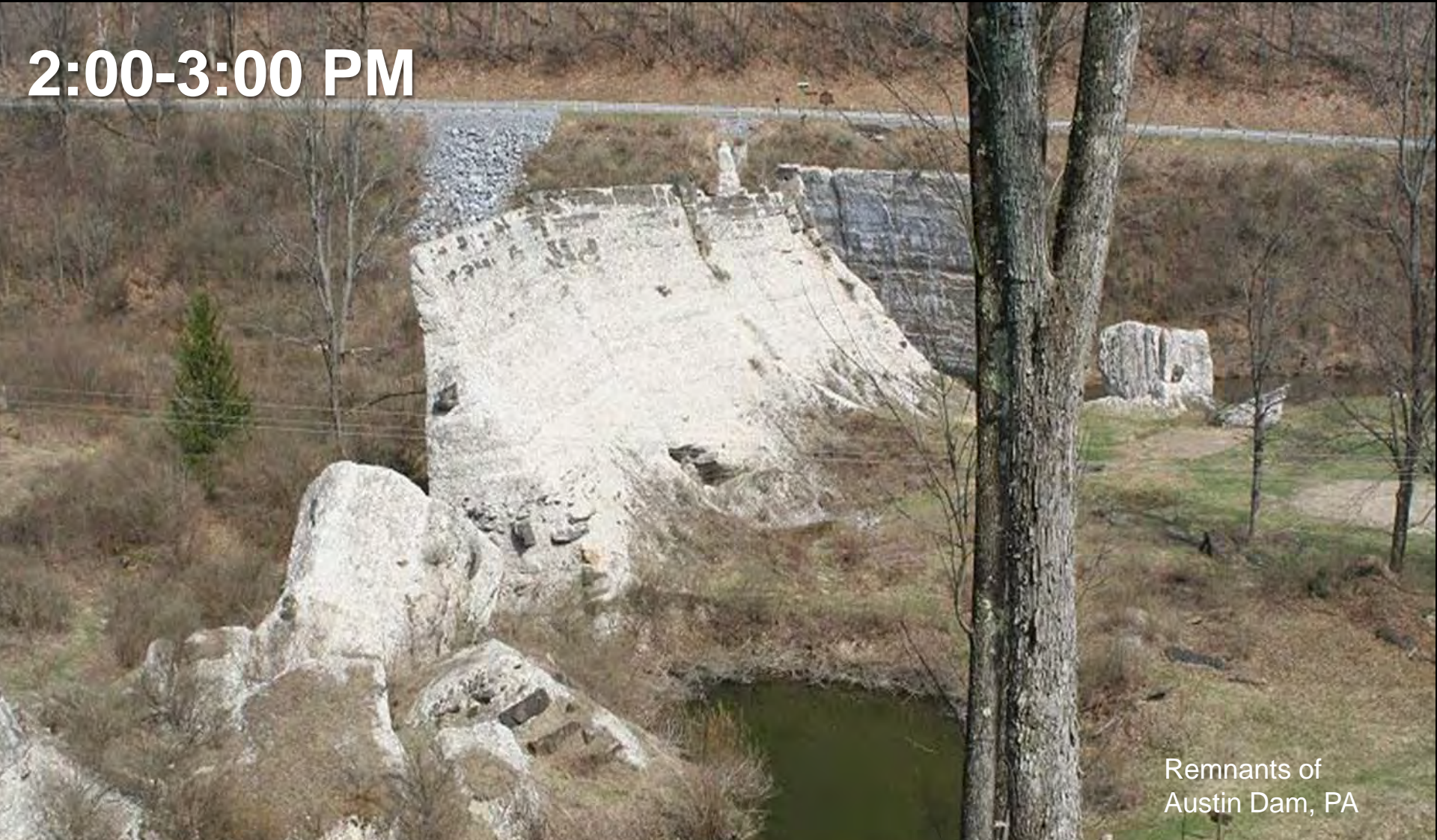
# Lessons Learned from Spillway Erosion Failures

12:45-1:45 PM



# Lessons Learned from Concrete Dam Failures

2:00-3:00 PM



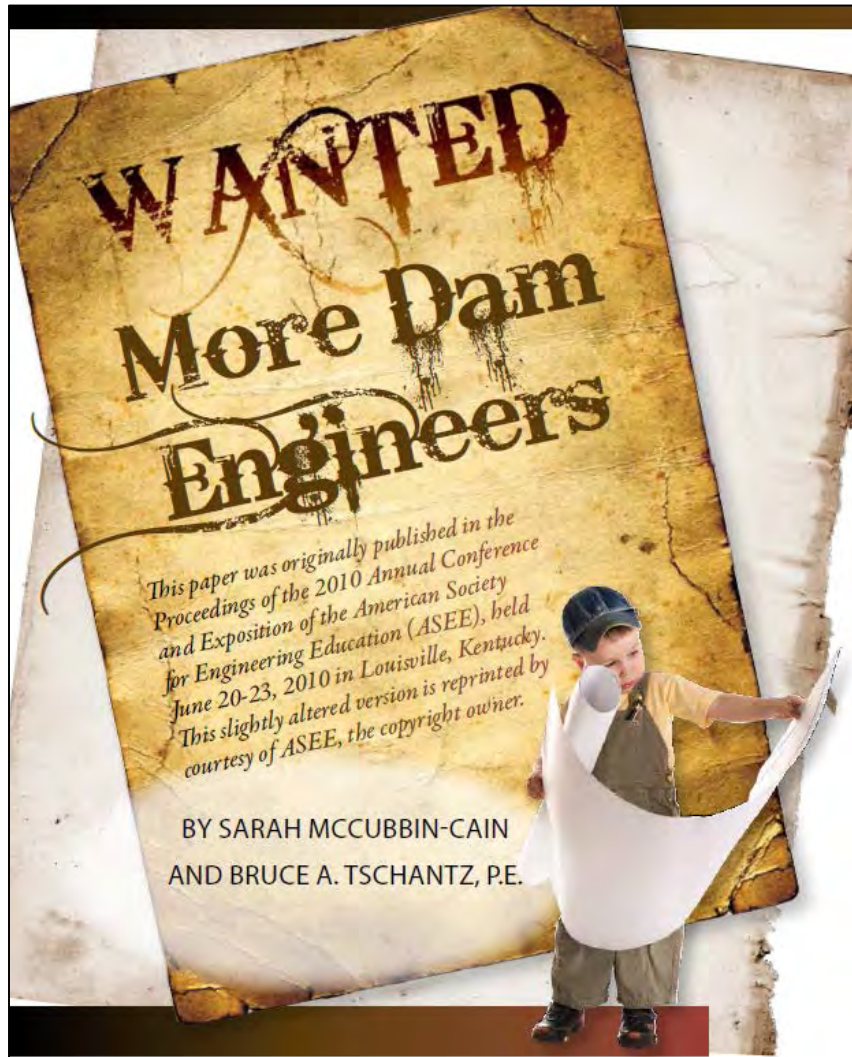
Remnants of  
Austin Dam, PA

# Public Safety Around Dams – An Emerging Crisis

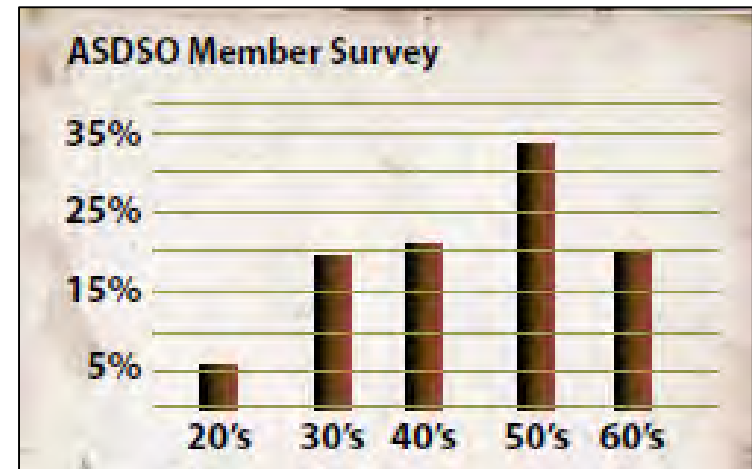
**3:15-3:45 PM**



# Need to Convey Lessons Learned Train New Engineers



*“Dam safety-related employers indicated a short-term need for almost 260 engineers and estimated a need for about 760 engineers for dam safety work over the next ten years as a result of projected attrition in the profession.”*



# Need to Convey Lessons Learned

## *Educate Practicing Engineers & Regulators*

### Use of seepage cutoff collars:

#### Corps of Engineers (1974)

"In future designs, cutoff collars for seepage control are not to be provided for conduits through earth and rockfill dams."

#### NRCS (1985) for dams

"Use a filter and drainage diaphragm around any structure that extends through the embankment...." (Do not use cutoff collars.)

#### NRCS (1985) for ponds

"Seepage along pipes extending through the embankment shall be controlled by use of a filter and drainage diaphragm, unless it is determined that anti-seep collars will adequately serve the purpose."

#### USBR (1987)

"When a conduit is selected for a waterway through an earth or a rockfill embankment, cutoff collars will not be selected as the seepage control measure."



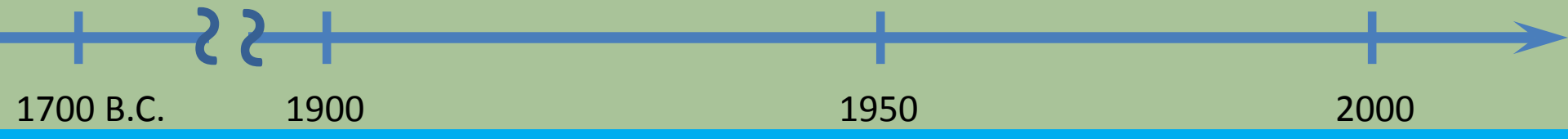


# Need to Convey Lessons Learned

## *Share Performance Information*



King No. 1 Dam – Wyoming – July 2014



1889



1700 B.C.

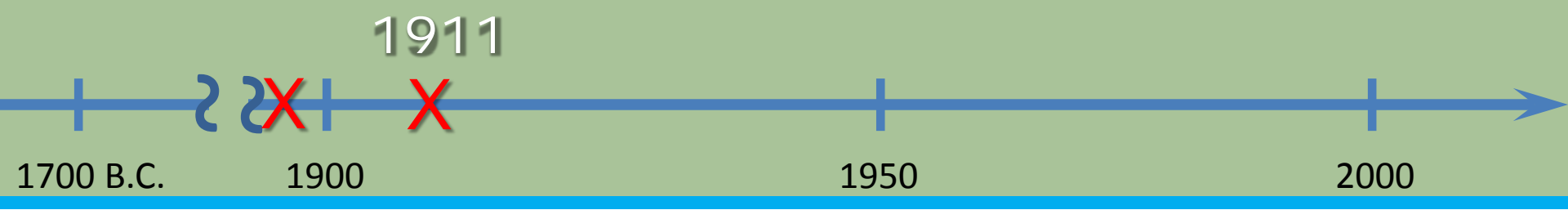
1900

1950

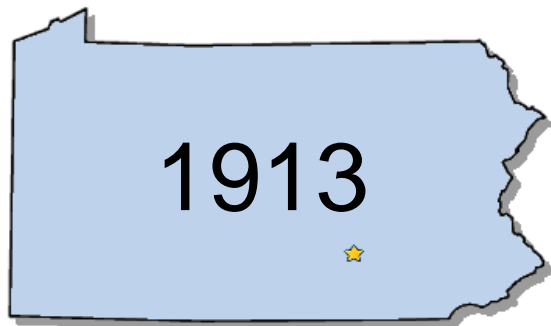
2000

## South Fork Dam, Johnstown, PA (2,209 lives lost)

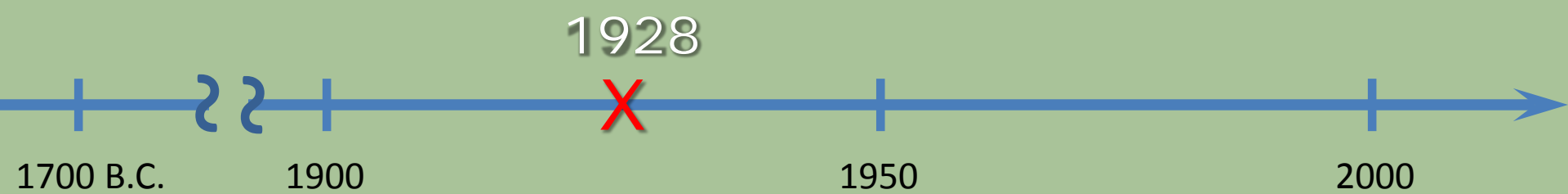




Austin Dam, Austin, PA  
(79 Fatalities)



Pennsylvania first state to enact  
dam safety legislation



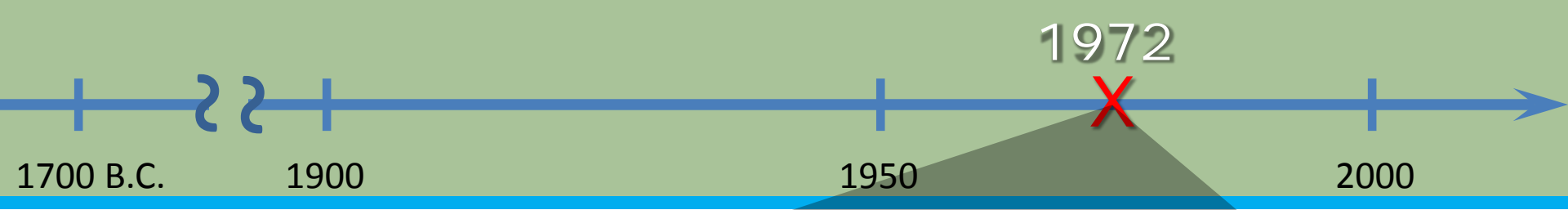
# St. Francis Dam, CA (450 Fatalities)

1929

California Division  
of Safety of Dams  
Created

A white rectangular box containing a blue map of California. A yellow star is located on the western coast of the state. The year '1929' is written in large black text over the map. To the right of the map, the text 'California Division of Safety of Dams Created' is written in black.

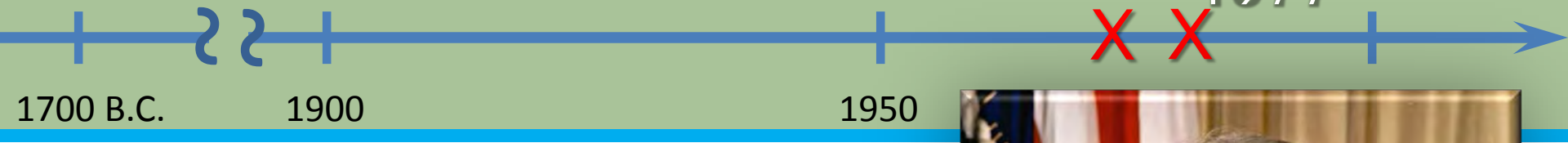




### ***National Dam Safety Inspection Act, PL 92-367***

- Dams >25' high or impounded more than 50-acre-feet
- Dams < 6' high or storing < 15 acre-feet were excluded
- Congress charged USACE
  - Inventory all dams
  - Review inspections
  - Recommend comprehensive national program

1976 1977  
X X



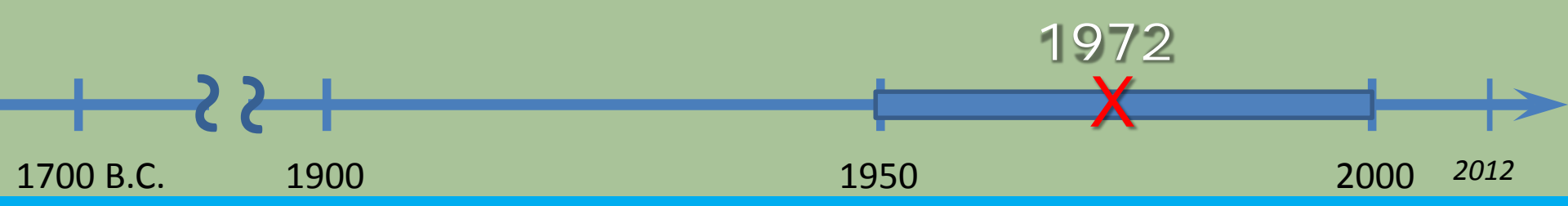
Failure of Teton Dam  
14 fatalities, >1 Billion Damage



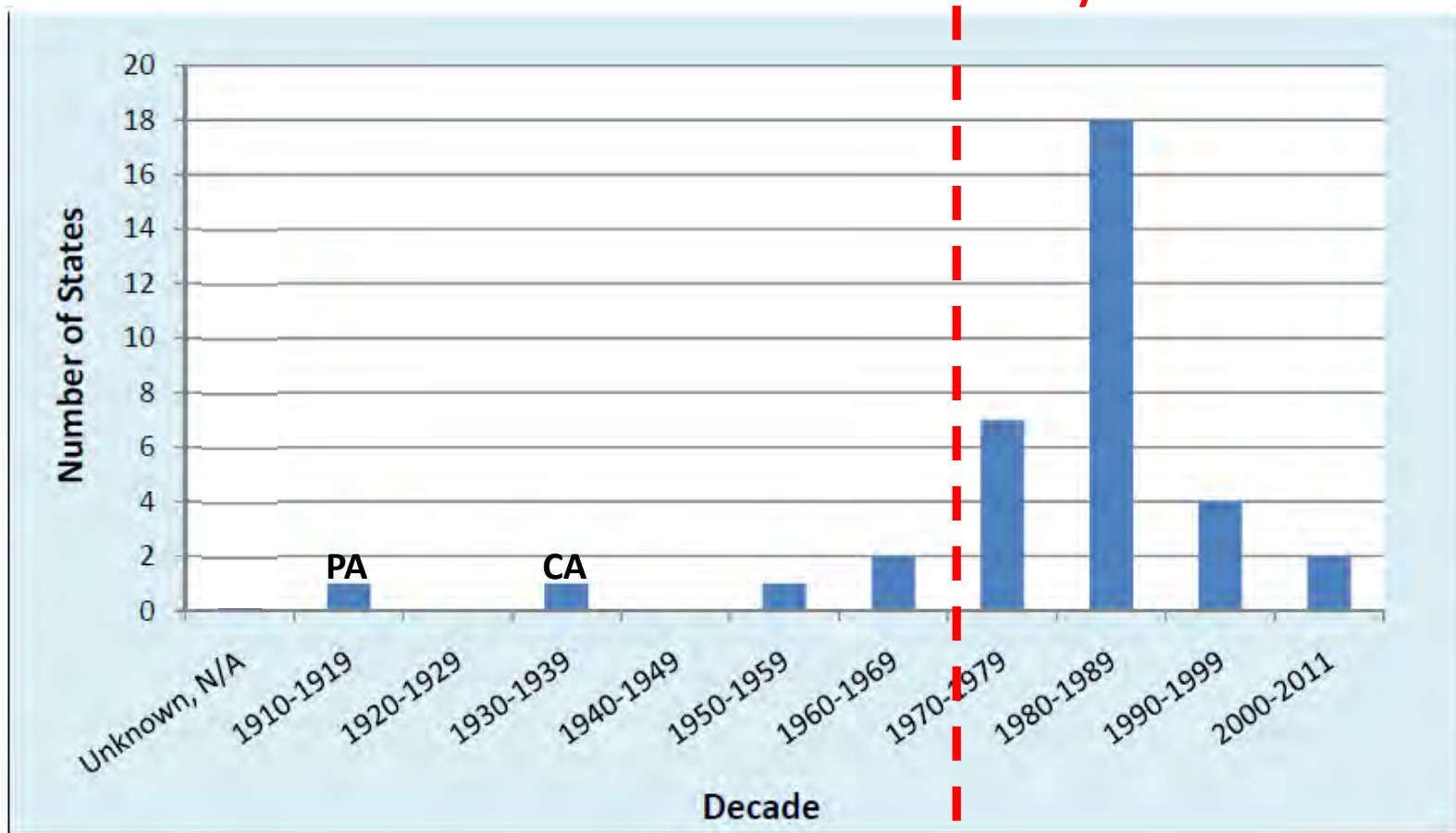
Failure of Kelly Barnes Dam



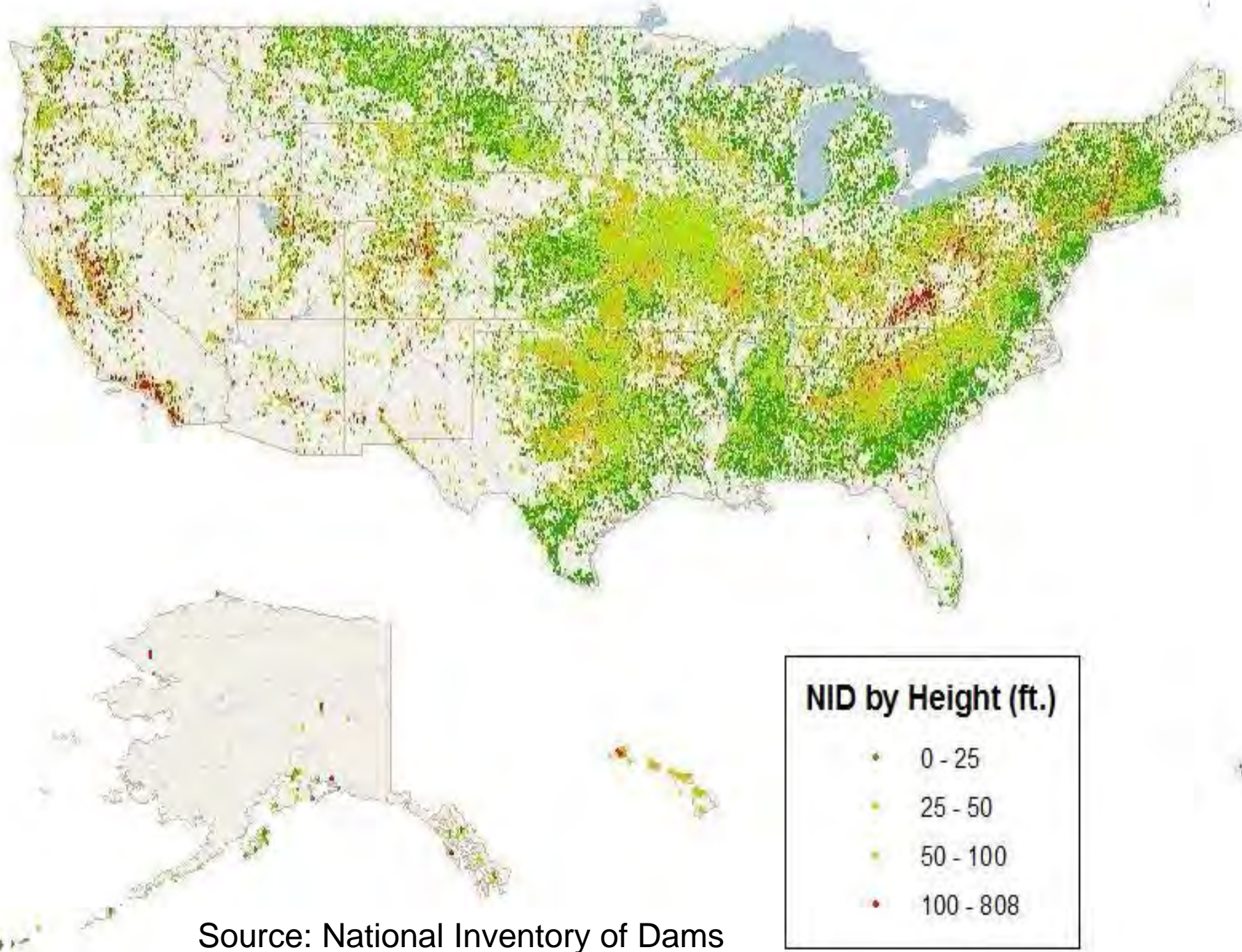




## National Dam Safety Act

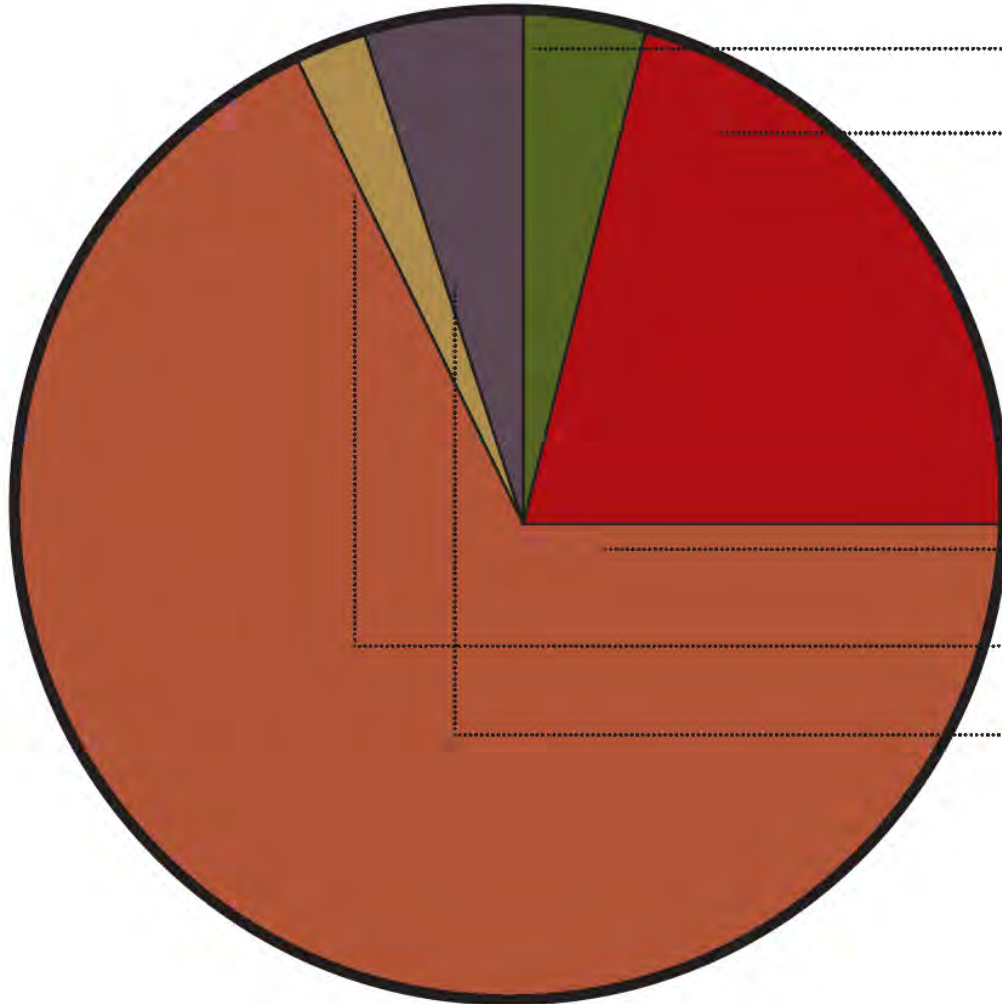


**Figure 9.1 State Adoption of Spillway Design Flood Criteria by Decade**



Source: National Inventory of Dams

## Ownership of Dams



Federal 4%

Local Government 21%

Private 68%

Public Utility 2%

State 5%

*Source: National Inventory of Dams, U.S. Army Corps Engineers, January 2005.*

# Federally Owned or Regulated Dams



~~27,252 Dams (11,900 NID)~~



2,700 Dams



~~2,524 Dams~~

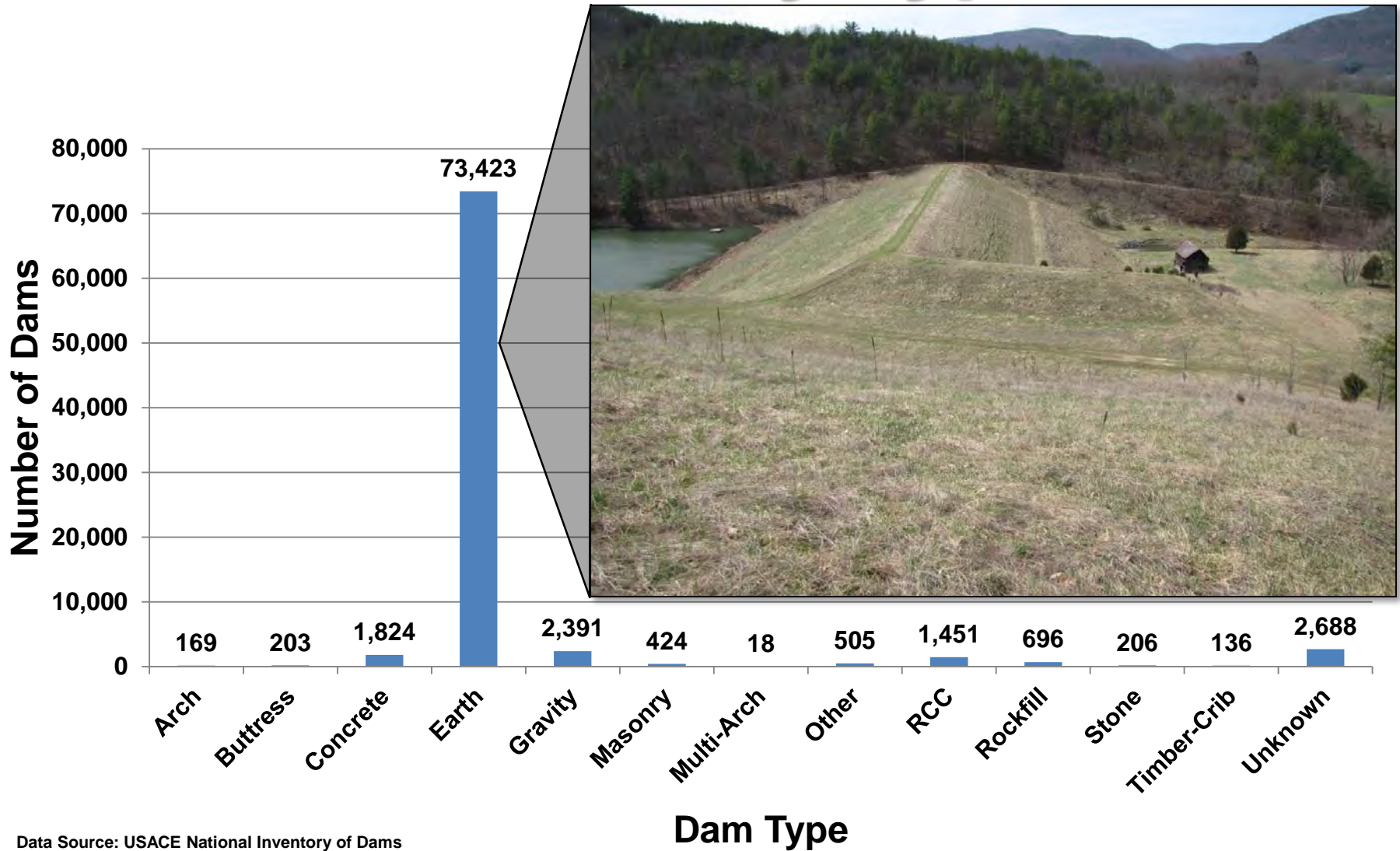


669 Dams



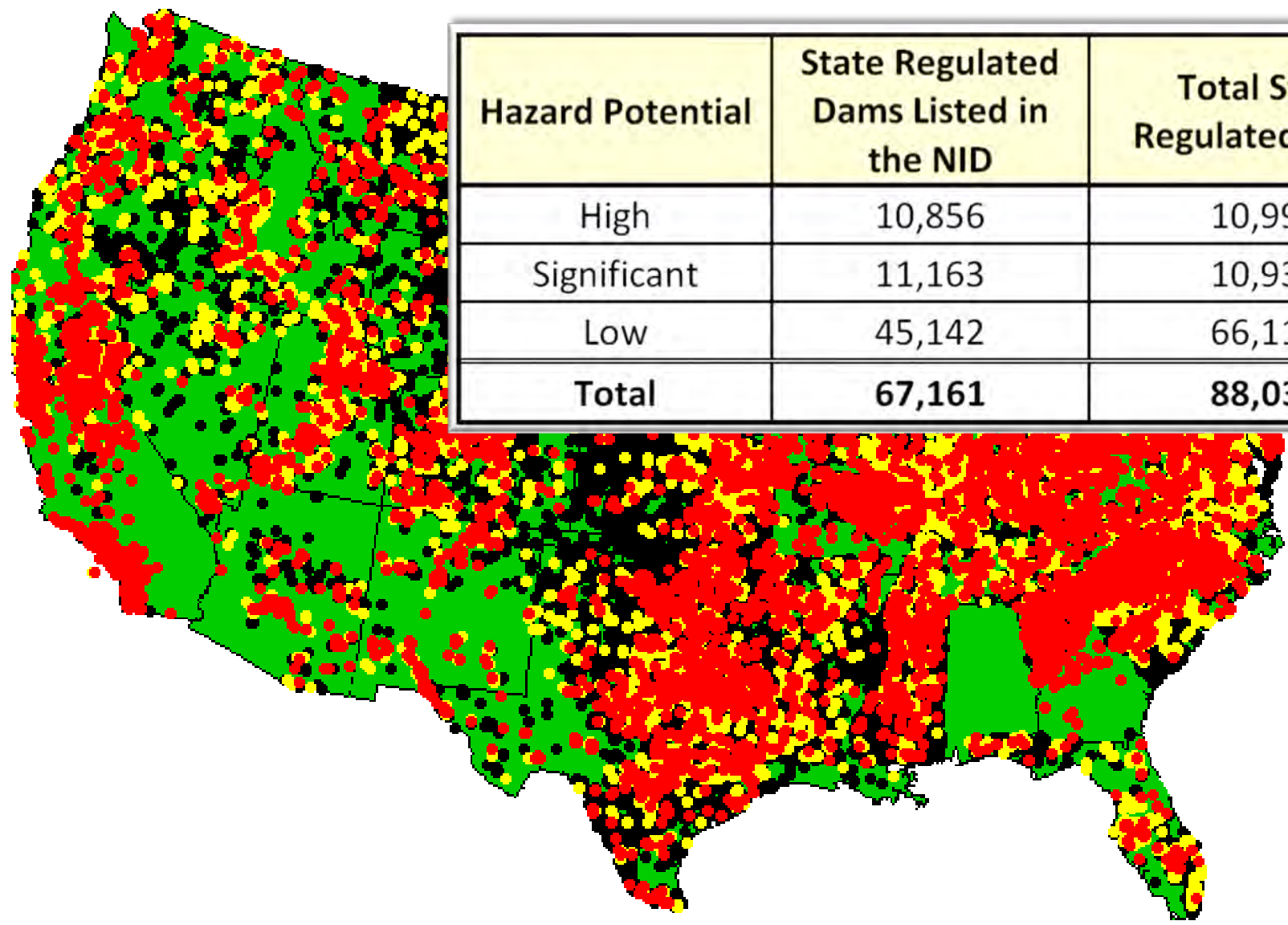
49 Dams

# U.S. Dams by Type



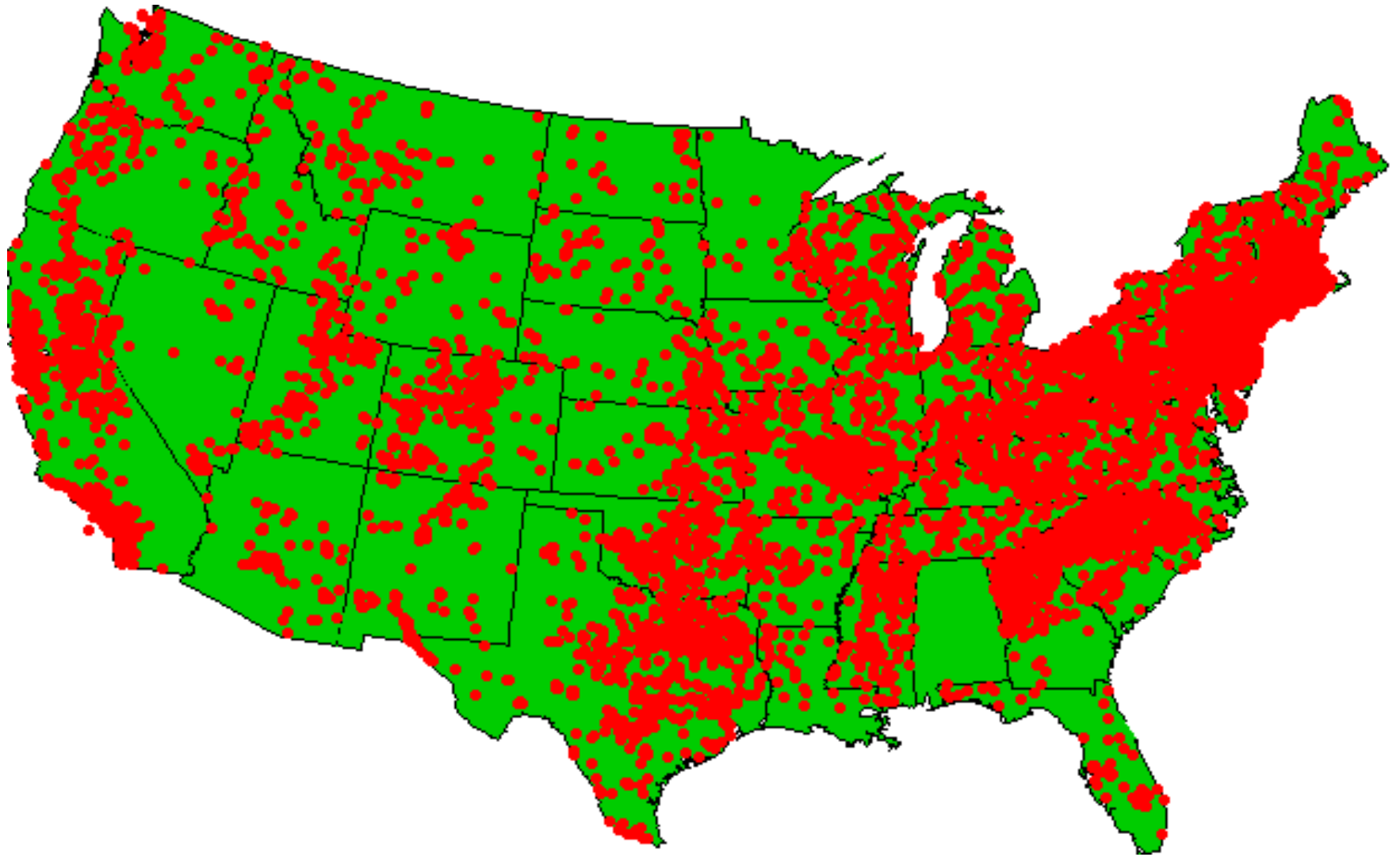
Data Source: USACE National Inventory of Dams

| Hazard Potential | State Regulated Dams Listed in the NID | Total State Regulated Dams |
|------------------|----------------------------------------|----------------------------|
| High             | 10,856                                 | 10,993                     |
| Significant      | 11,163                                 | 10,931                     |
| Low              | 45,142                                 | 66,112                     |
| <b>Total</b>     | <b>67,161</b>                          | <b>88,036</b>              |



■ = high-hazard potential  
 ■ = significant-hazard potential  
 ■ = low-hazard potential

# State-Regulated Dams According to Hazard Potential



**~11,000 State-Regulated High Hazard Dams**



New Creek Site 1, WV, 1957







N

Sun St

Phillip Ave

Valley View Ave

Grand Ave

Lincold St

Lougha Ln

Castaden Ln

Adre St

Wind Ave

Richmond St

Hawthorne St

Parish St

Powmy St

Locust St

Grand Ave

Windsor St

Luddy St

Alport St

Baker St

Edwards St

Windsor St

Windsor St

Windsor St

Southmor

Grand St

Lynn St

Chendell St

Reynolds Terrace

Reynolds Terrace

Carthagen Rd

Windsor St

220

Sycamore St

Windsor St

1991

Apr 16, 1991



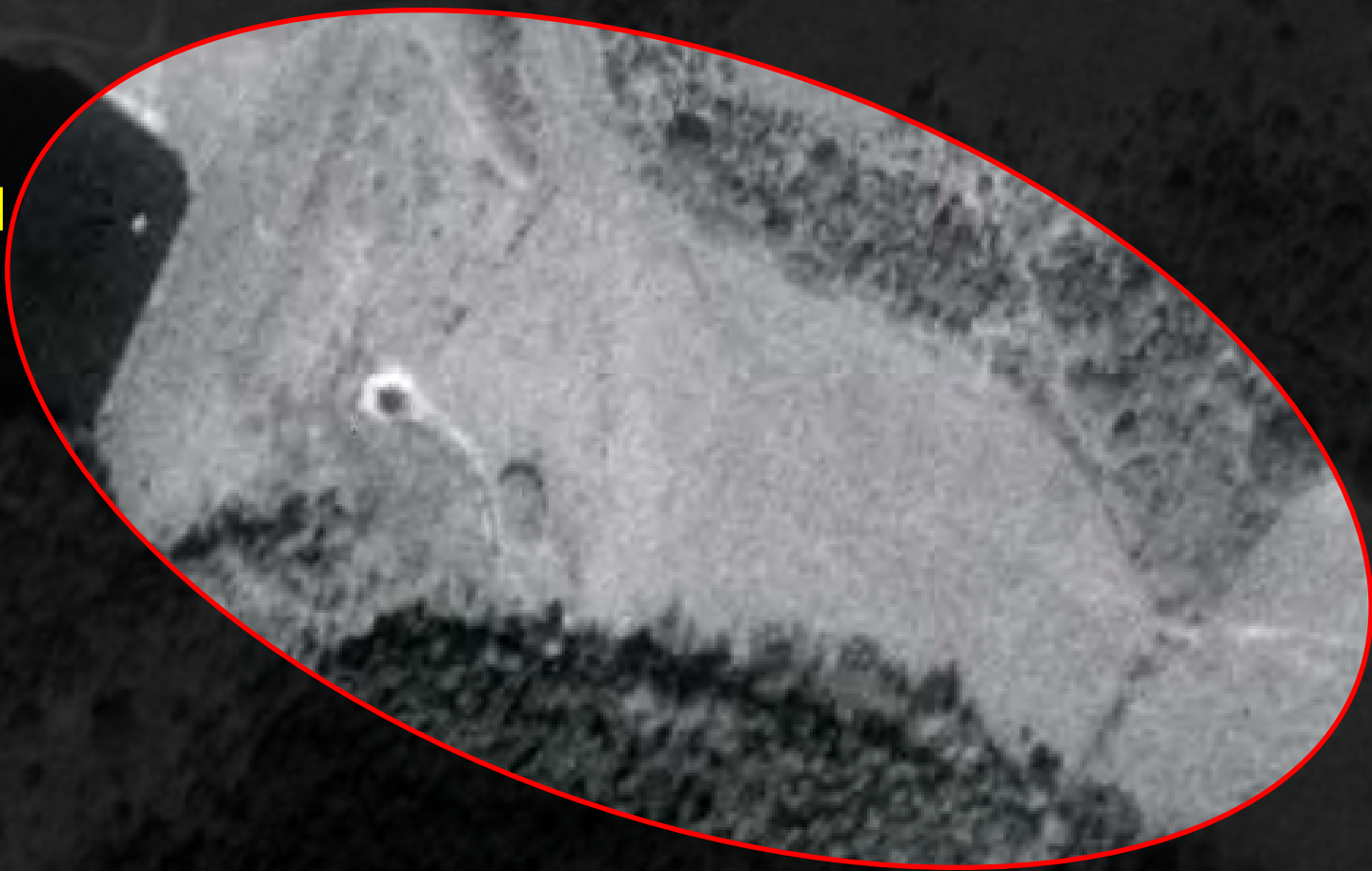
**Patterson  
Creek Site 1**



**1991**

Apr 16, 1991

**Patterson  
Creek Site 1**



**2003**

Navigation controls including back, forward, and zoom buttons. A timeline slider is positioned at Dec 30, 2003, with markers for 1991 and 2011. A wrench icon is located in the top right corner of the control panel.

**Patterson  
Creek Site 1**



**2007**

Aug 24, 2007

**Patterson  
Creek Site 1**





4/29/2002

2002

Berkeley Lake Dam, GA

Chattahoochee River

Image U.S. Geological Survey  
© 2012 Google

Google earth

Imagery Date: 3/31/2002



33°59'27.61" N 84°11'16.12" W elev 899 ft

Eye alt 5897 ft



2017



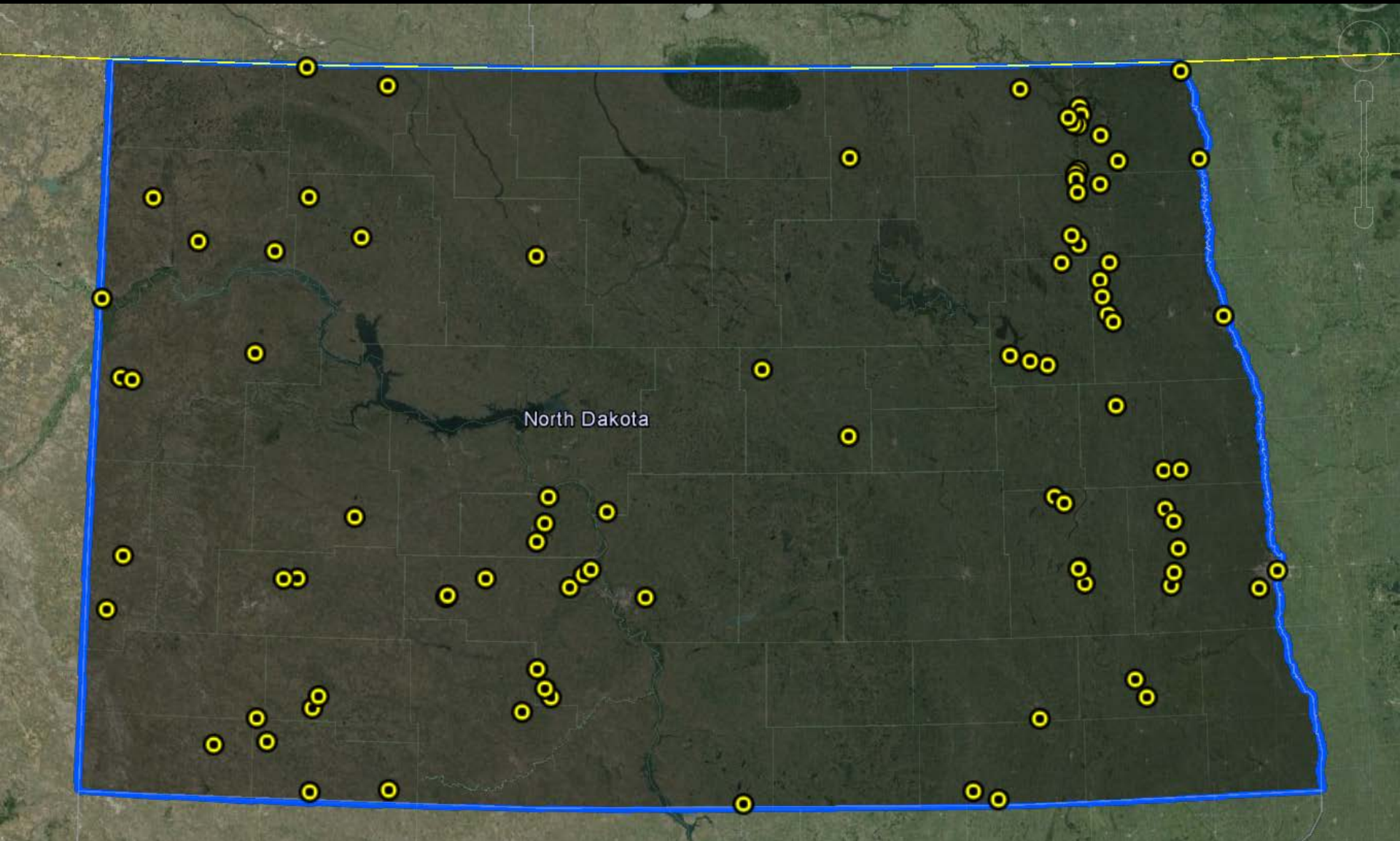
Google Earth

# Hazard Creep



Refers to a dam originally constructed and operated as low or significant hazard that is now reclassified as high hazard due to new downstream development. Such dams often do not meet design and maintenance requirements for high hazard dams and must be improved or removed.

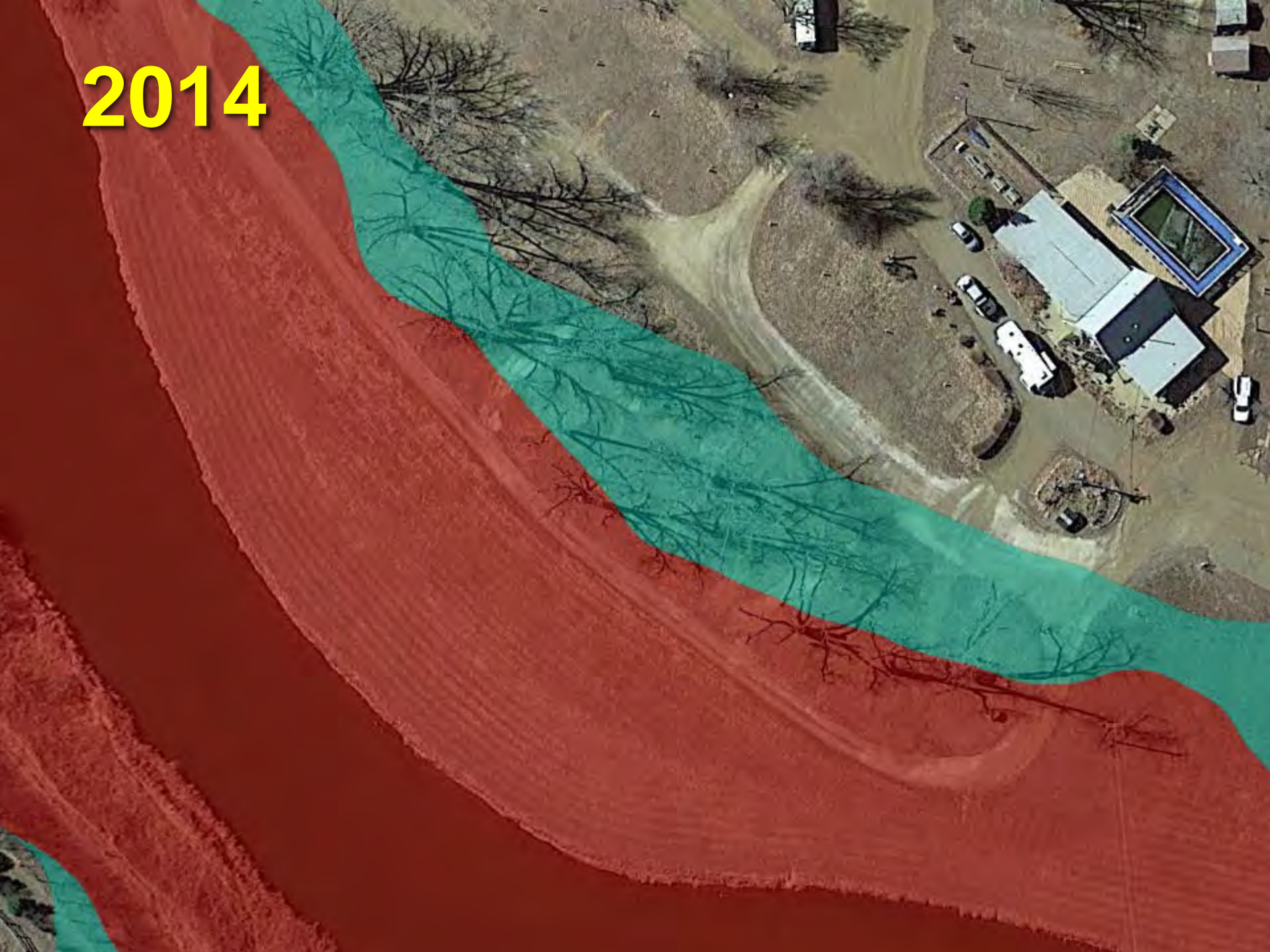
# North Dakota Dam Hazard Assessments



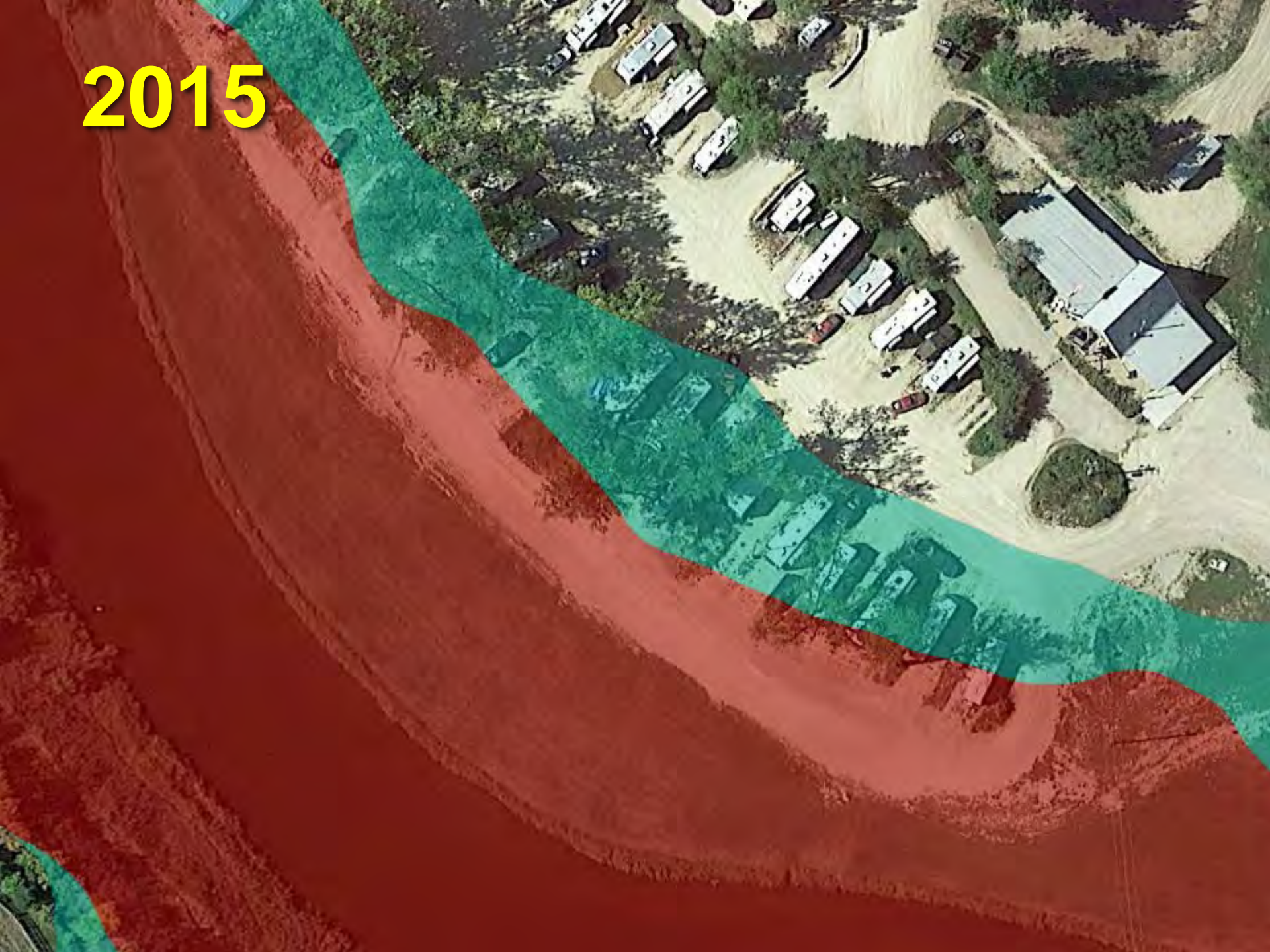
2014



2014



2015



2014



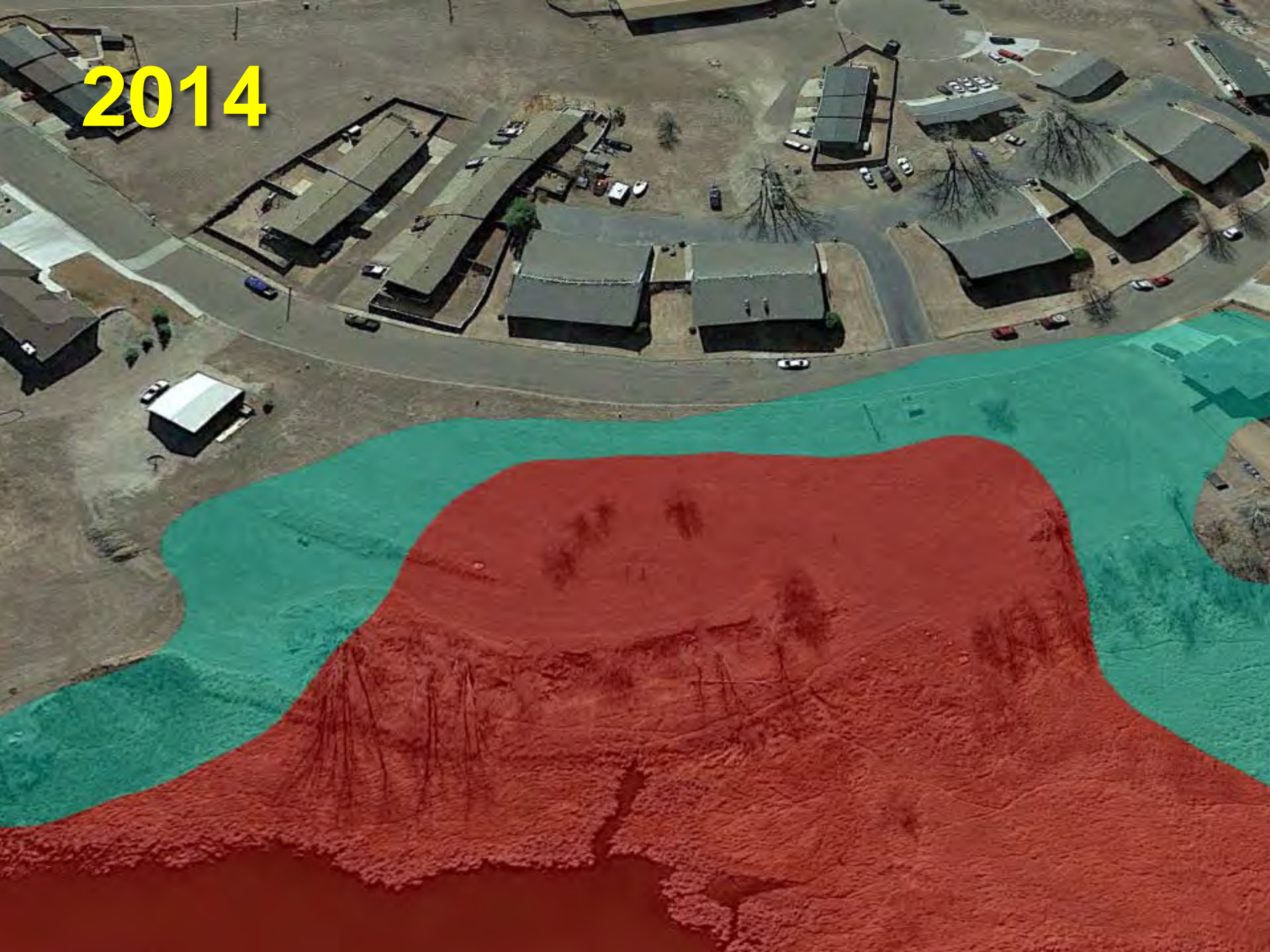
17

2014





2014



2015



# Ka Loko Reservoir

Kaloko Reservoir

Wailapa Stream

© Jack Harter Helicopters

**Ka Loko Dam Failure**  
**Low Hazard Dam?**

# Kaloko Dam Failure

An aerial photograph showing a significant breach in the Kaloko Dam. The dam's earthen structure is severely eroded, with a large section missing, exposing the interior layers of soil and rock. The reservoir is visible in the upper right, with its water level appearing low. The surrounding area is covered in dense green forest, and the ground around the breach is a mix of brown earth and green vegetation.

- Capacity of 1200 ac-ft
- Classified as “Low Hazard”

Before



After





No O&M Manual  
No Formal Inspections ...  
Little Maintenance ...  
Unintended Modification ..  
No enforcement ...

## WARRANT SWEEP

- **20 People Arrested Tuesday**
- **Crimes, Traffic, Probation / Parole Violations**
- **More Warrant Sweeps Coming**



# \$25M agreement settles lawsuits over Kauai dam tragedy

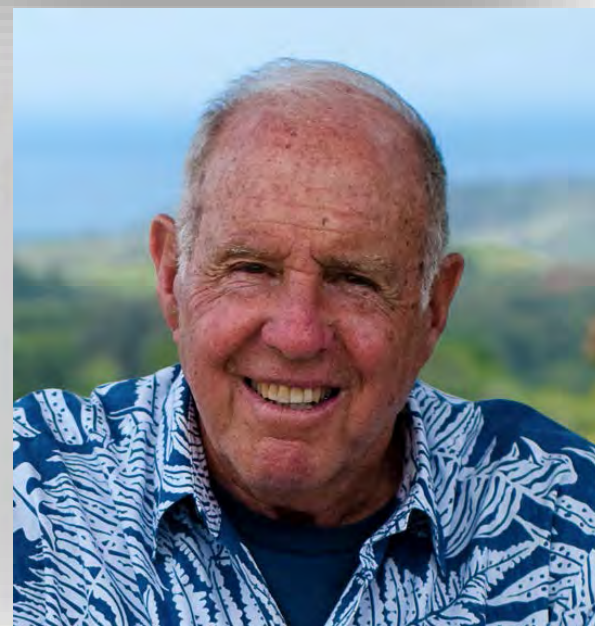
BY **Rick Daysog**  
Advertiser Staff Writer

## Manslaughter charges stand in Pflueger appeal

In one of the largest legal settlements in Hawaii in recent years, the families of seven people killed in the Kaloko Dam tragedy and several Kauai property owners will receive \$25 million in an out-of-court settlement, The Advertiser has learned.

The global settlement of multiple Kaloko Dam lawsuits was announced Oct. 29 in circuit court in Lihu'e, but details of the settlement, including how much the injured parties would receive, were not released.

The money will be paid by retired car dealer Jimmy Pflueger, the state of Hawaii, Kauai County, current and former owners of the land under the dam and their insurers, several people familiar with the deal said.



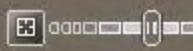
Insurers, engineering firms and contractors — some paying as little as \$100,000 — also will contribute to the settlement, which resolves more than half a dozen lawsuits stemming from the



Pohick Dam No. 4, VA

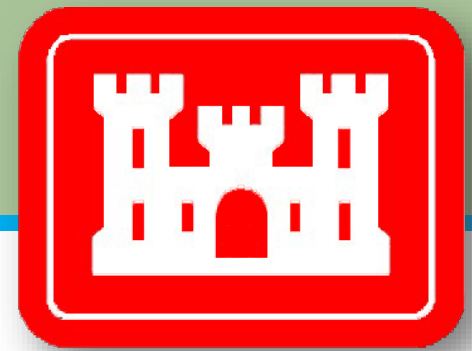
Burke



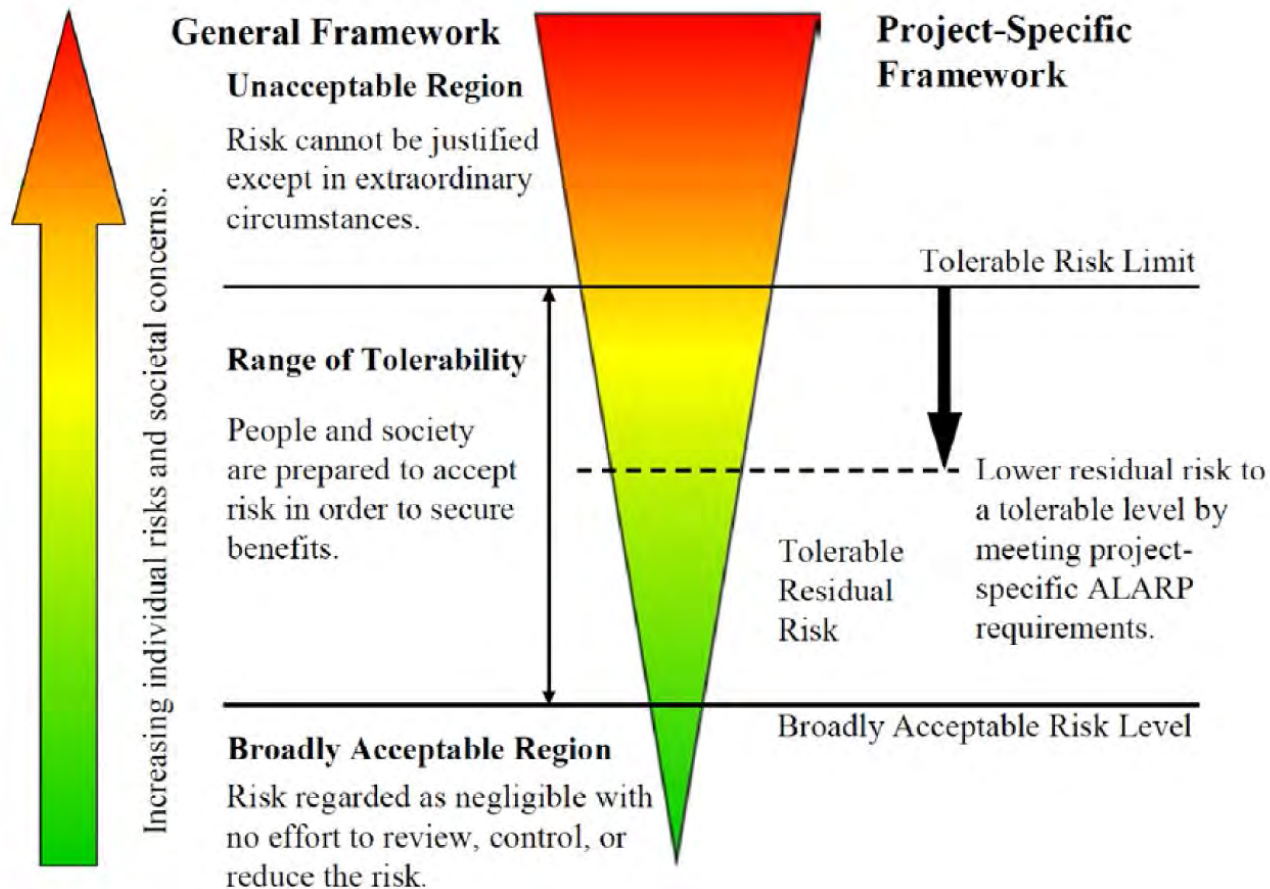




# Risk Informed Decision Making



ER 1110-2-1156 provides guidelines for assessing tolerable risk



# *Potential Failure Mode Analysis*

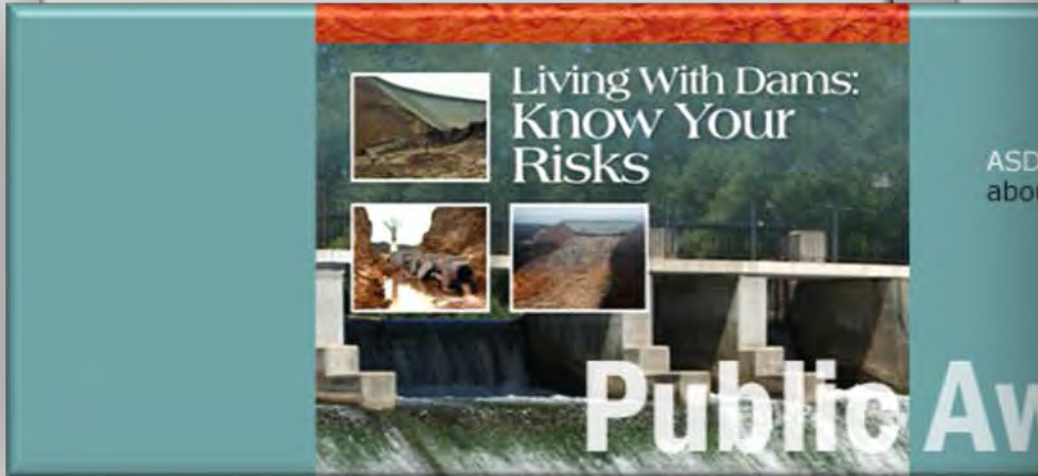




# Failure Mode Sequence of Events or "Event Tree"



# The Future ...



**Guidelines for Public Safety  
Around Dams**


**2011**

WITH  
TECHNICAL BULLETINS

Signage for Public Safety Around Dams

Booms and Buoys for Public Safety Around Dams

Audible and Visual Signals for Public Safety Around Dams

**CDA**  **ACB**

Canadian Dam Association  
Association Canadienne des Barrages

[www.cda.ca](http://www.cda.ca)

S  
U.S.  
Bu  
Technical Service Center  
Denver, Colorado

October, 2007

# Public Safety Around Dams ...



Hearthstone Lake, August County, VA

# \$2 million settlement in child's drowning

By Peter Boylan

Advertiser Staff Writer

The family of a 5-year-old girl who drowned last year in a drainage ditch at a Navy housing complex settled a lawsuit against the military and private contractors for \$2 million, the family's attorney announced yesterday.

Charlotte Paige Schaefers, affectionately known by family and friends as "Sharkey," died Feb. 28, 2004, after jumping into a rain-swollen retention pond to save a 3-year-old child who couldn't swim.

Before her death, residents of the housing complex had filed more than two dozen complaints about the pond, saying it was a safety hazard because it



This photo, taken shortly after Charlotte Schaefers' drowning in February 2004 at Pearl City Peninsula, shows the drainage ditch and retention pond. Since the drowning, the Navy installed a safety barrier.

U.S. Navy



Timber Crib Dam

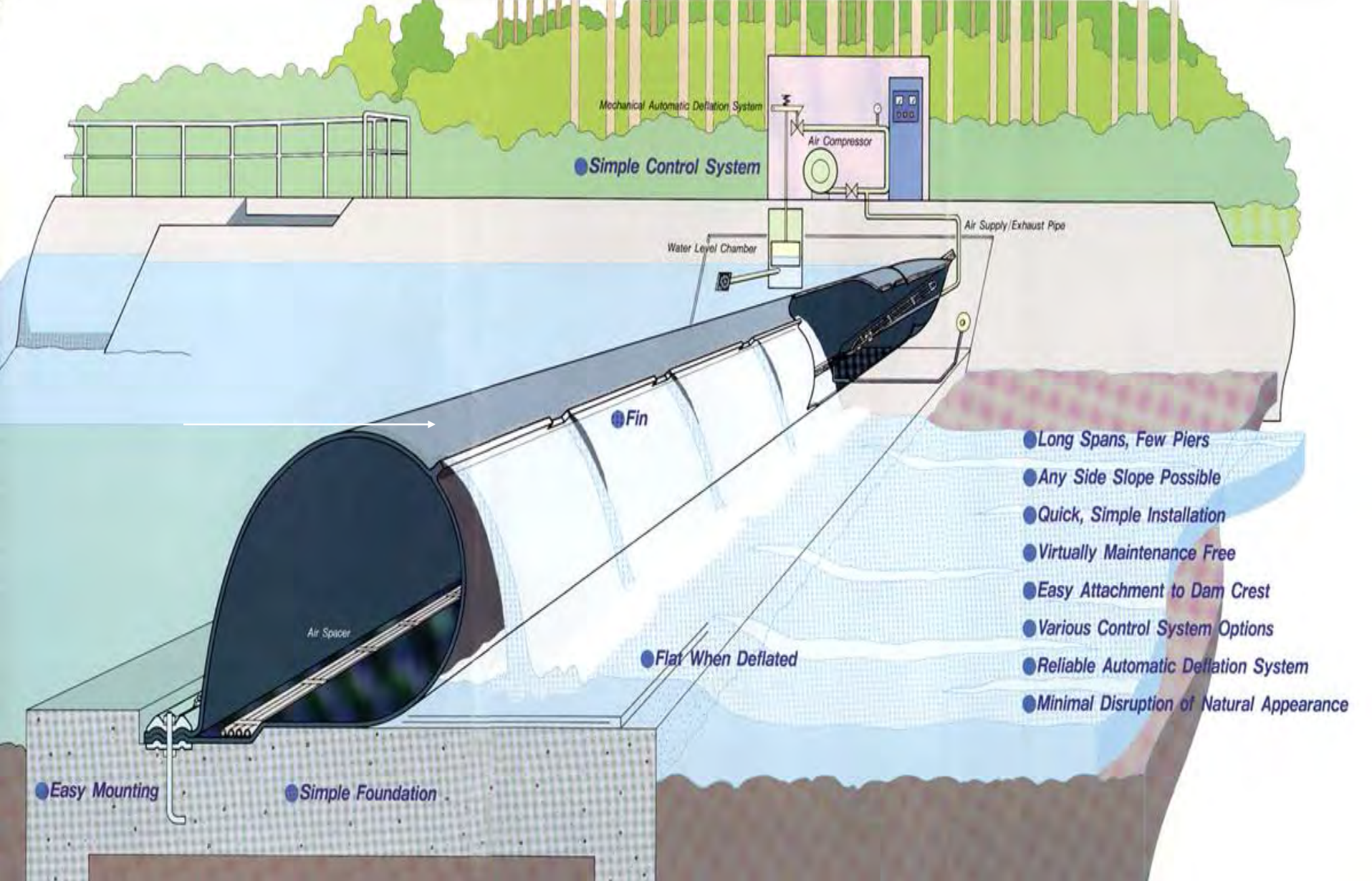


04/08/2002



# Sunbury Inflatable (Bridgestone) Dam, PA

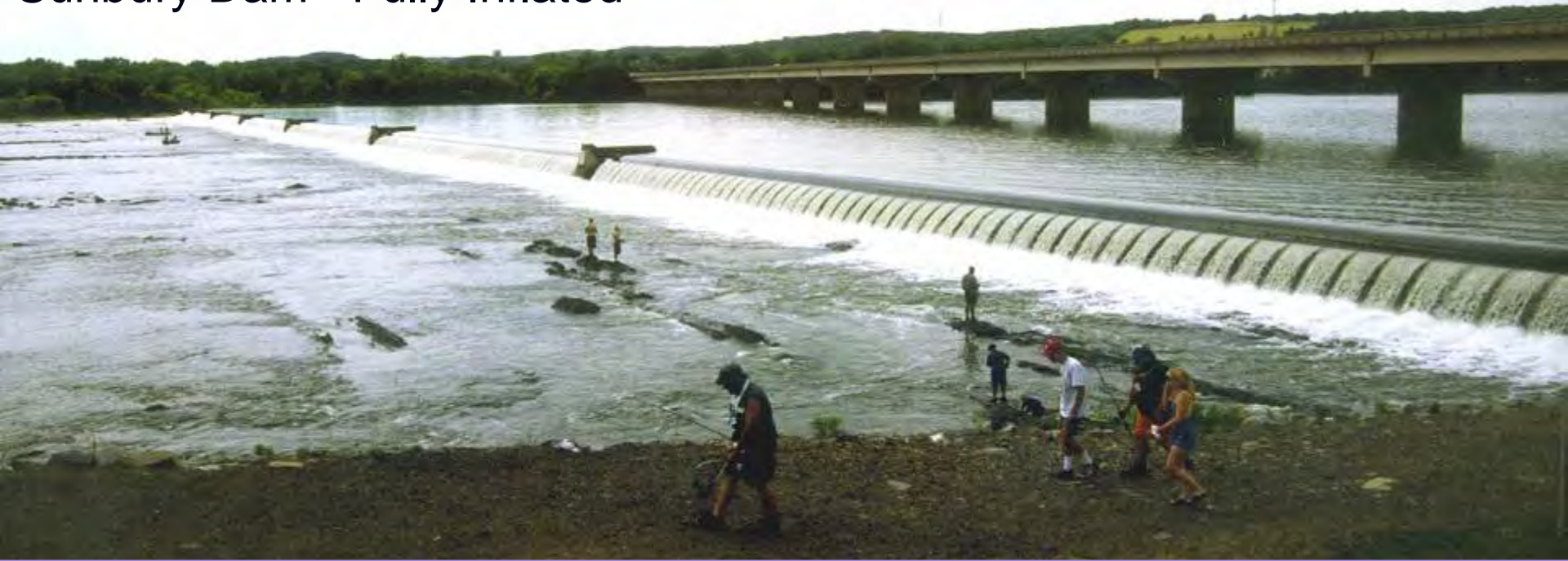




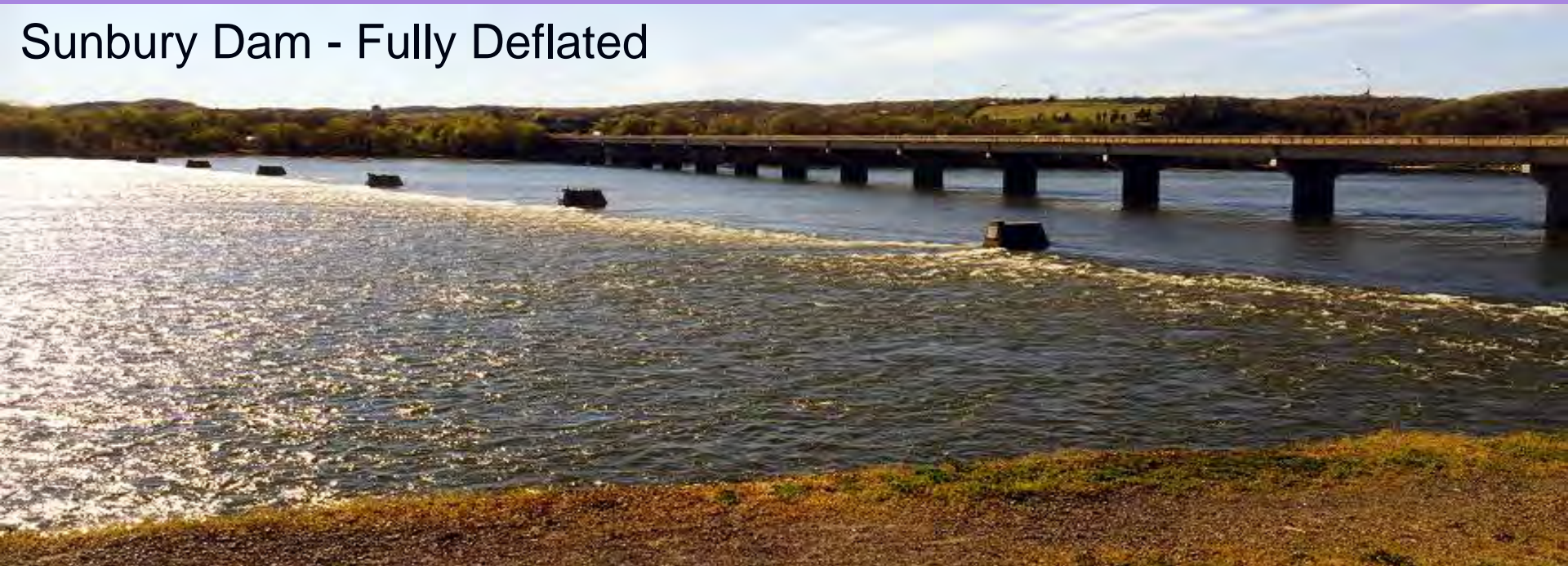
# Bridgestone Rubber Dam



Sunbury Dam - Fully Inflated



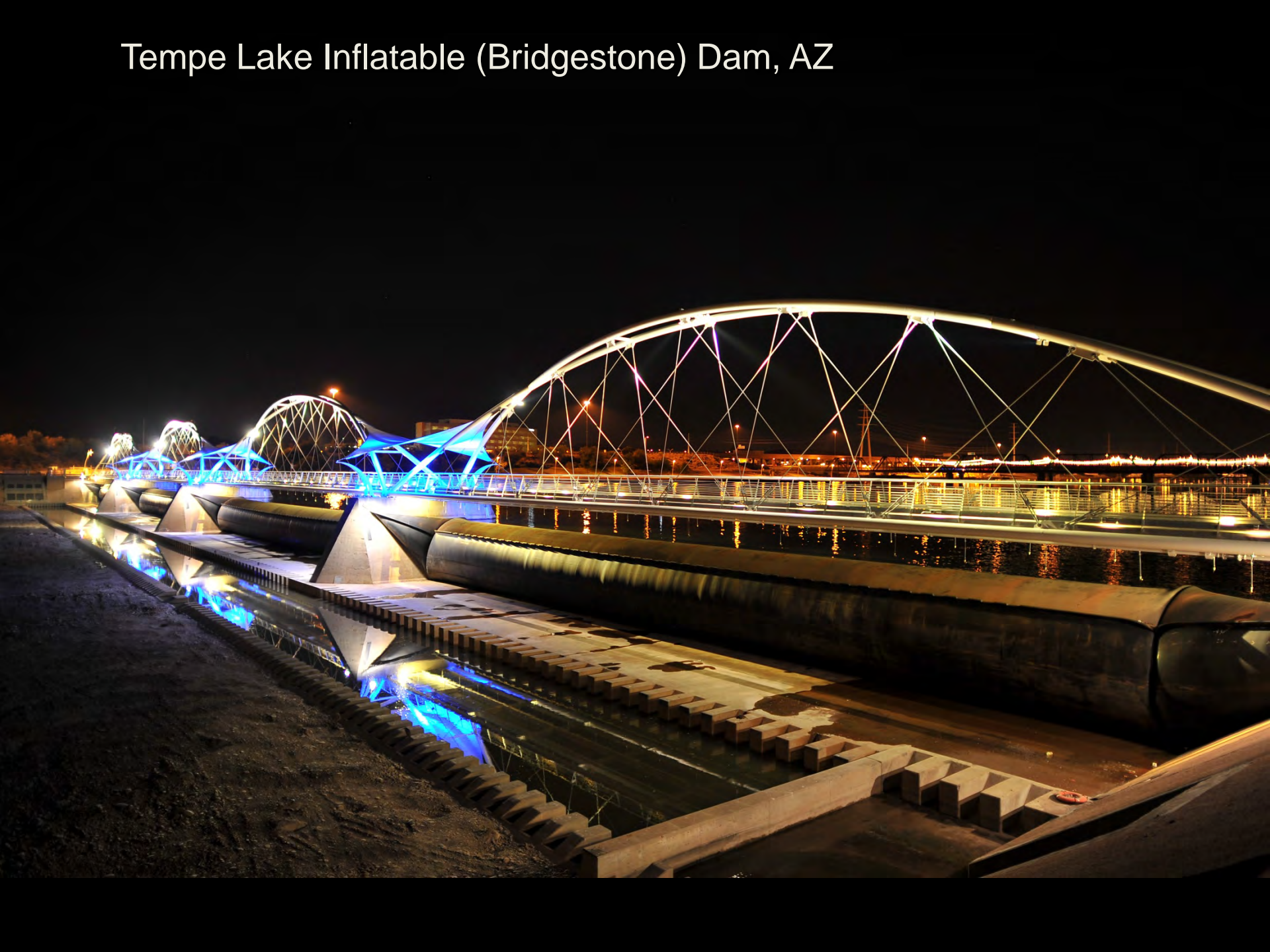
Sunbury Dam - Fully Deflated



Tempe Lake Inflatable (Bridgestone) Dam, AZ



# Tempe Lake Inflatable (Bridgestone) Dam, AZ



# Obermeyer Hydro Gates

GATE PANEL

AIR BLADDER



Granite Reef (Obermeyer) Dam, AZ





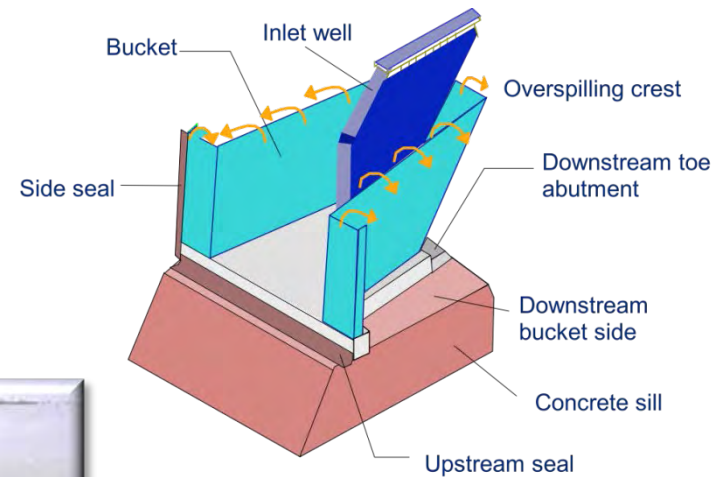
21.3 Feet



# FUNCTIONING OF THE FUSEGATES

A simple concept...

Free-standing blocks, so called Fusegates, are installed side by side across the spillway sill...



... in such a way that they form a watertight barrier.



# Rattling Lake Spillway, Newfoundland

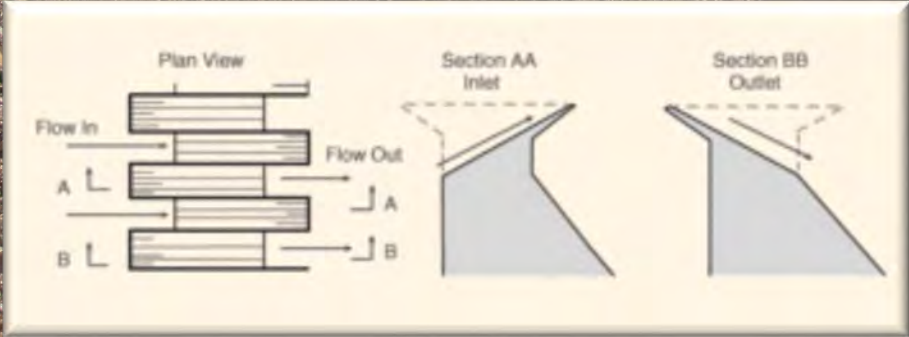
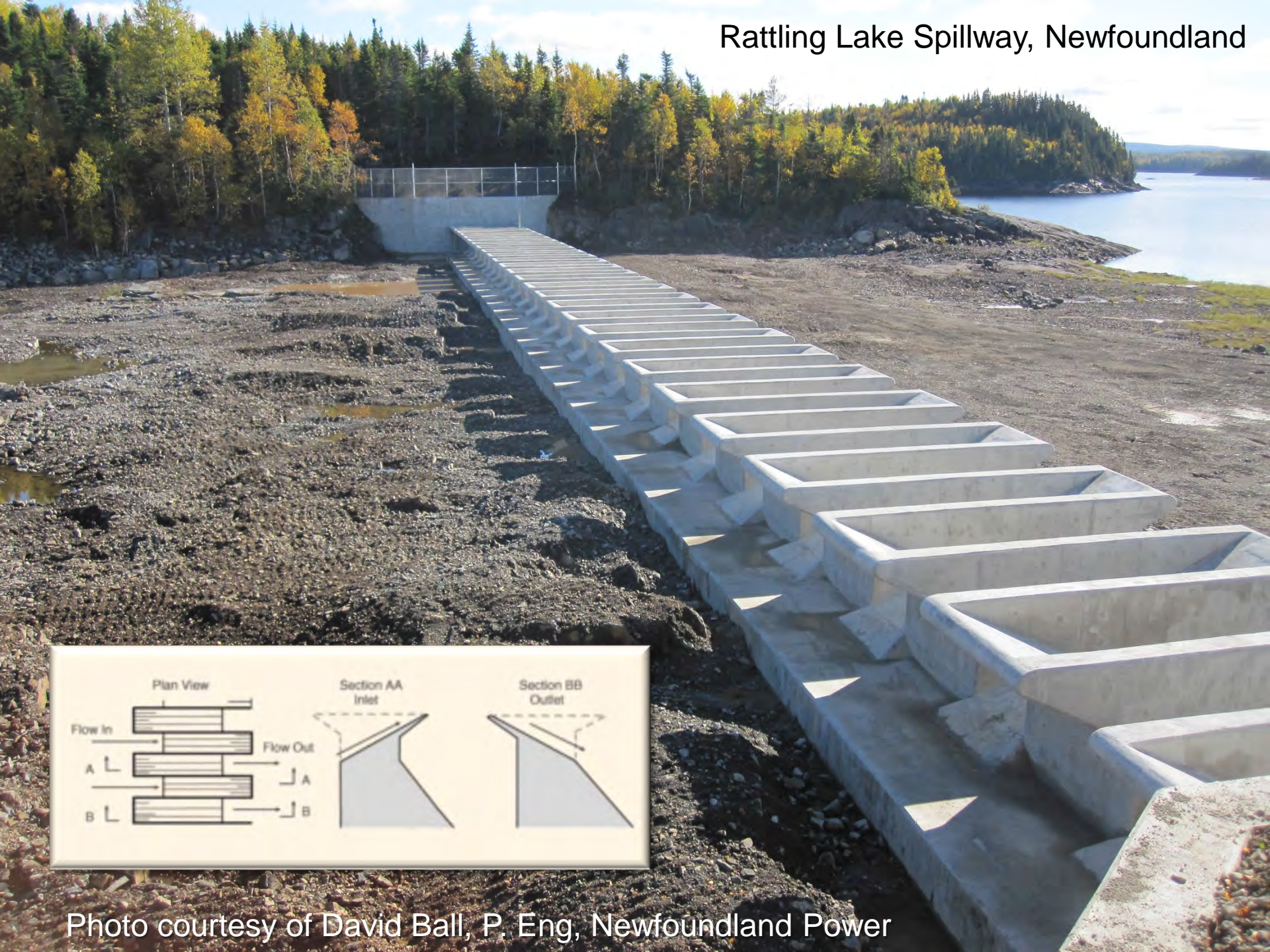


Photo courtesy of David Ball, P. Eng, Newfoundland Power

# Rattling Lake Spillway, Newfoundland



Photo courtesy of David Ball, P. Eng, Newfoundland Power



Soil-Cement

2014.03.26 17:57



FOR LIFTING ARMORTEC  
MATTRESS ONLY

20.000 LBS CAP.

LOVEGREEN

HEVITCH  
CONSTRUCTION

**Articulating-Concrete Blocks (ACBs)**

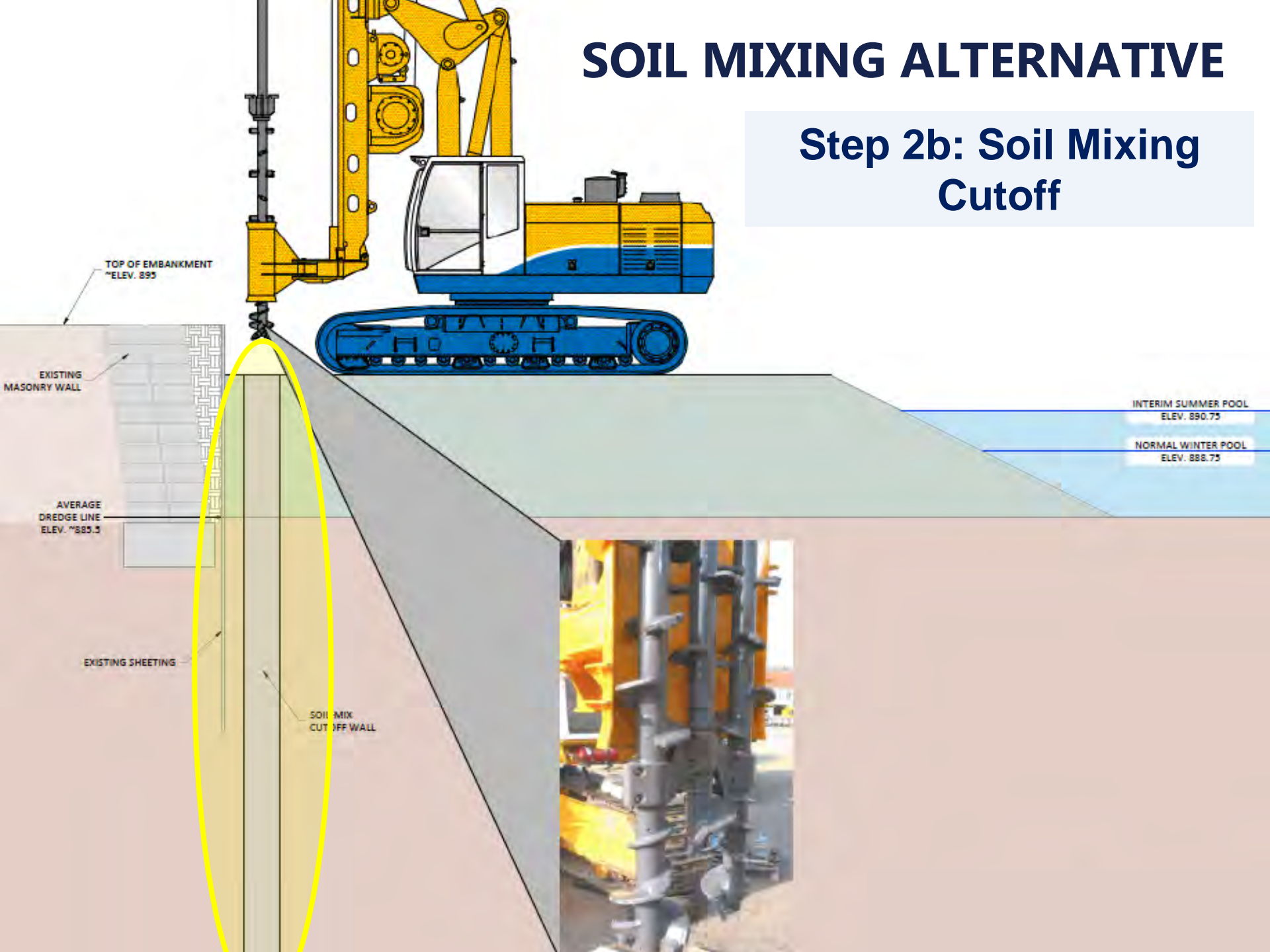


## High-Performance Synthetic Liners & Geotextiles

2014.04.26 13:38

# SOIL MIXING ALTERNATIVE

## Step 2b: Soil Mixing Cutoff





2015.05.04 13:57

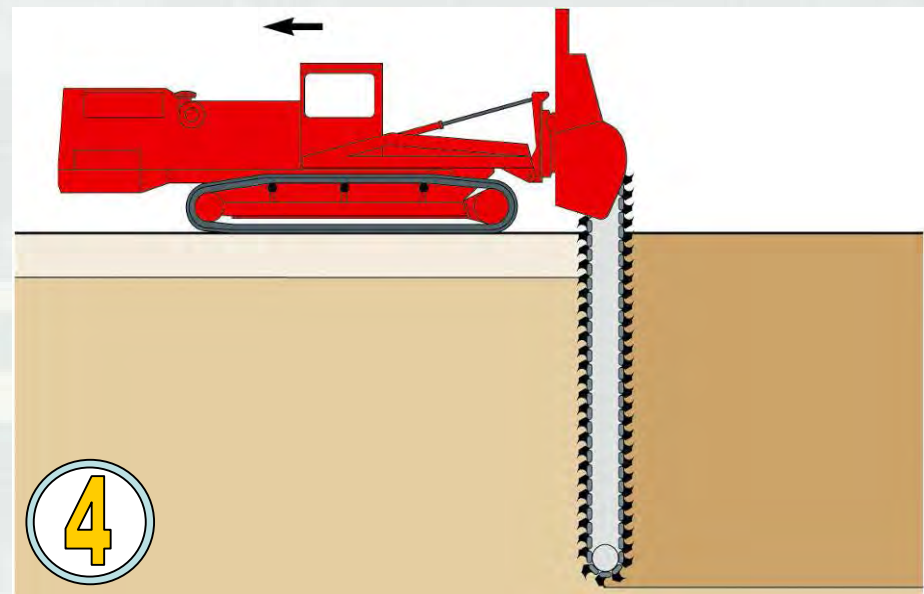
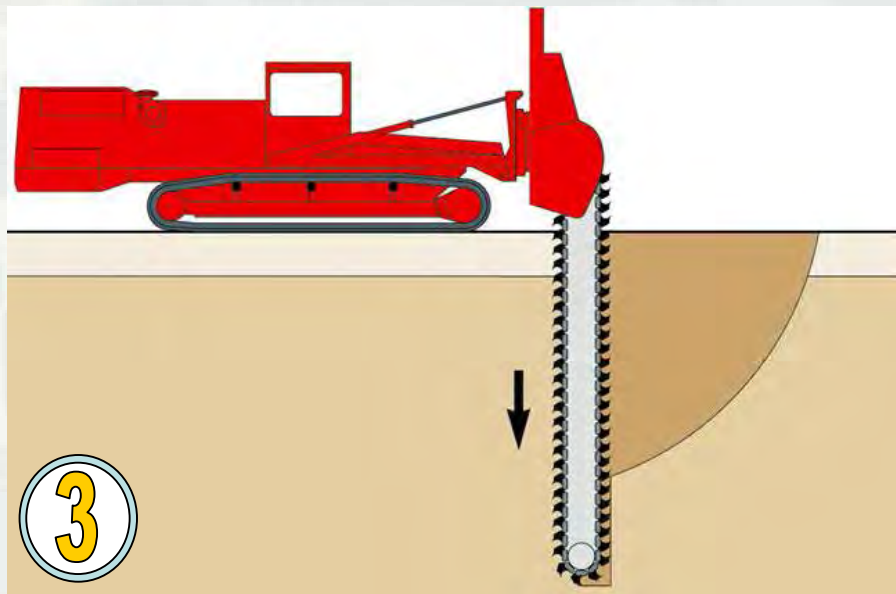
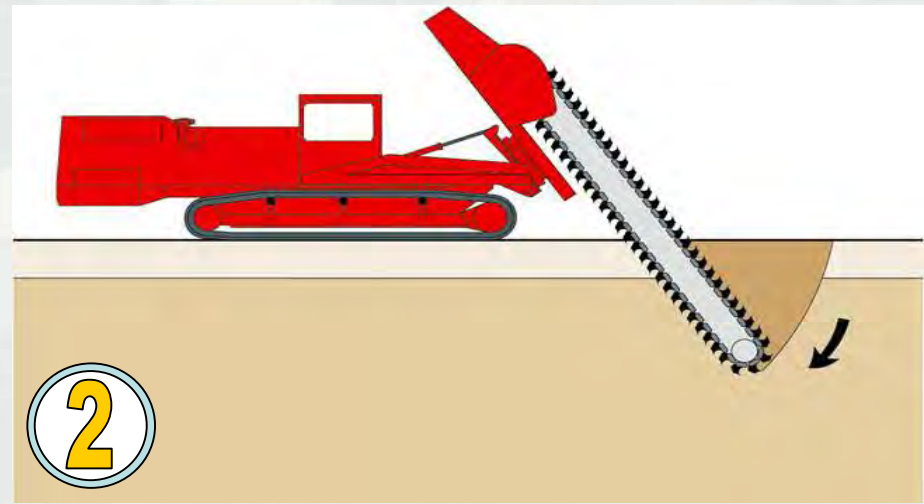
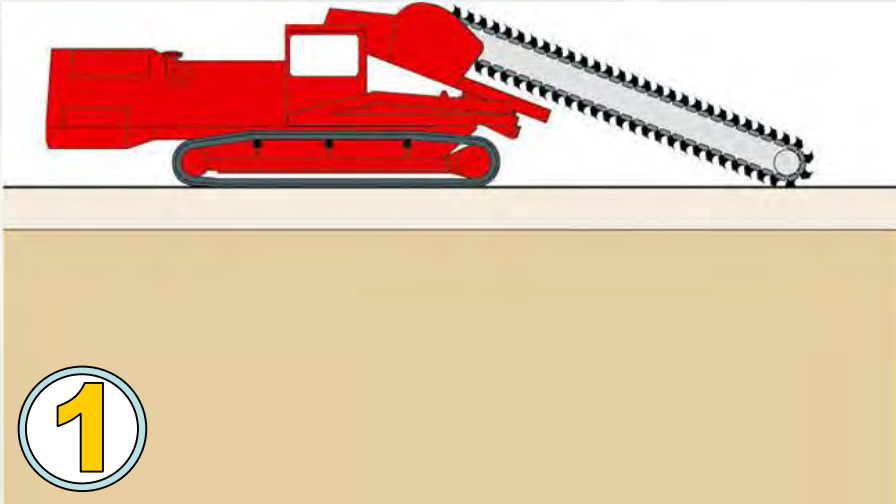


2015.05.04 14:59





# One Pass Trench (OPT)





# Spillway Erosion Assessment



S  
I  
T  
E  
S

2005.1

**Water Resources Site Analysis Program**



# Need For Emergency Planning

The Tribune-Democrat, Johnstown, Pa.

Sunday, March 19, 1995

## DANGER ZONE

# Forewarned, not forearmed

Nearly half of the 1977 flood deaths could have been prevented, reports show

By ROBERT LONG

THE TRIBUNE-DEMOCRAT  
© 1995 The Johnstown Tribune Publishing Co.

Nearly half of the 85 deaths in Johnstown's 1977 flood could have been prevented, according to court documents and engineering studies never before made public.

A series of reports dating back to 1943 warned the owners of the Laurel Run Dam that the World War I-era barrier could not hold back heavy floodwaters, a six-month investigation by The Tribune-Democrat has found.

At best, the warnings were misunderstood. At worst, they were ignored.

### The dam break

The Laurel Run Dam collapsed on July 20, 1977, killing 39 people in the small working-class community of Tanneryville, west of Johnstown. The dam break came 34 years after engineers raised the first of at least four warning flags about the dam's condition.

The collapse occurred as torrential storms dumped 11.8 inches of rain on the Johnstown area in eight hours. The storm caused flooding that spread death and destruction across five counties. Below the Laurel Run Dam, the effects were catastrophic.

A wall of water reaching heights of 20 feet and speeds of 12 mph ripped down the narrow valley, crushing the community of



Charles Kunkle Jr., top stockholder in Laurel Management Co., acknowledges that he learned of the spillway deficiencies in the early 1960s, but didn't rush to act.

dam's owner by at least four engineering studies prior to the flood. A spillway is like the overflow drain on a bathtub. It is designed to prevent water from rising and spilling over the top of the dam.

A series of heavy electrical storms centered over the area at about 9 p.m. on July 19, 1977. Four hours and 20 minutes of heavy rain overtaxed the spillway, raising the water level to the top of the Laurel Run Dam. By 1:45 a.m. water cascaded over the breast of the dam, cutting into the earthen embankment. Just before 2:30 a.m., the dam gave way.



Long

Moffitt

### Six-month effort

Reporters Robert Long and



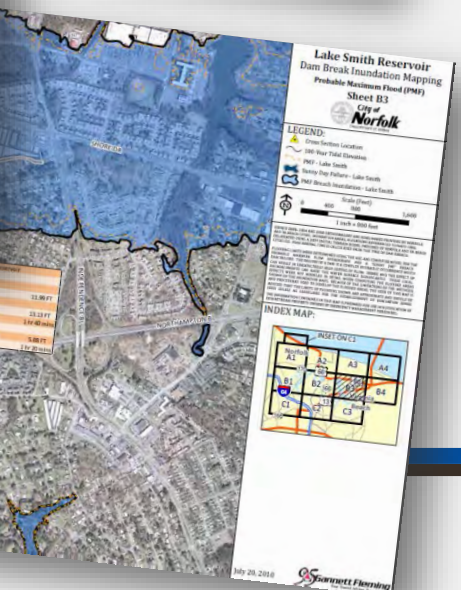
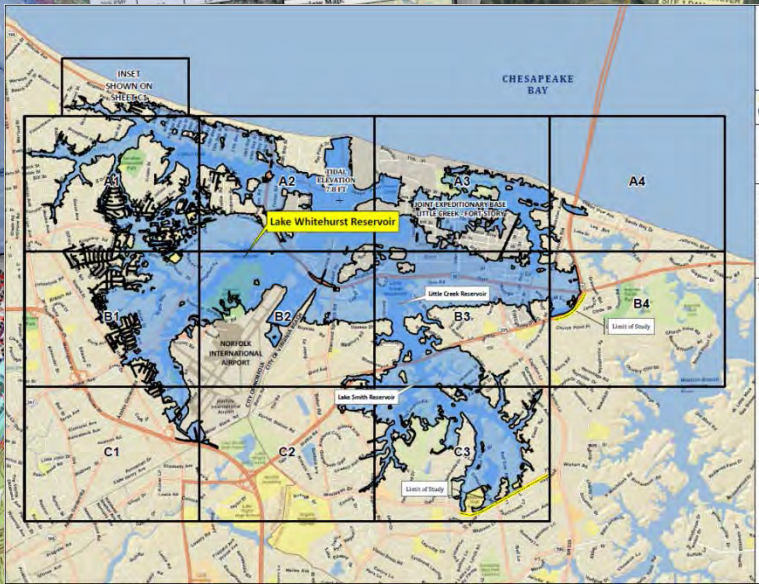
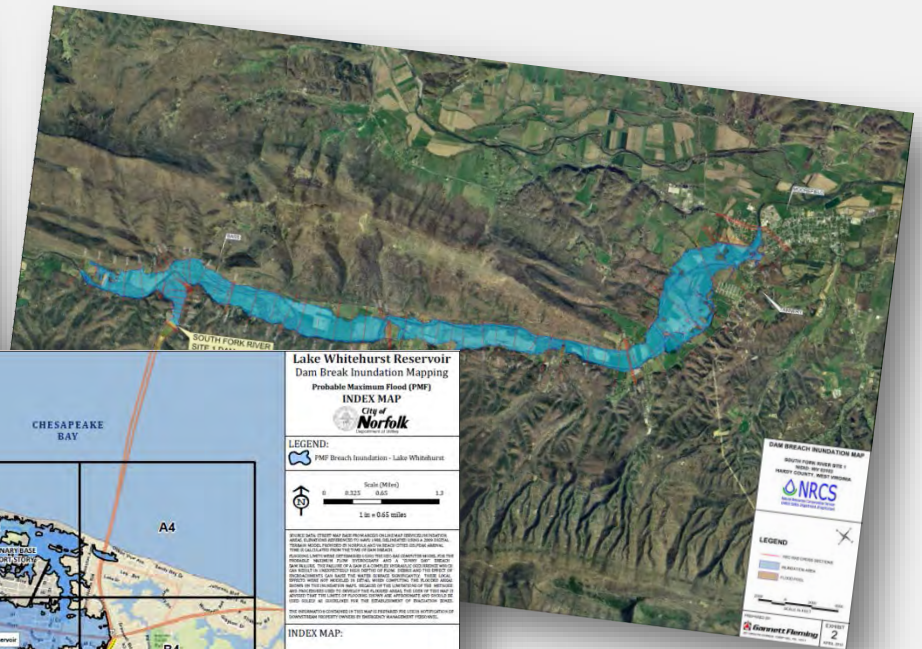
The flood ravaged some parts of the small working-class community of Tanneryville, west of Johnstown, while other areas in the community remained virtually untouched. Court documents show that the damage caused by the flood could have been prevented.

## Dam warning sounded long ago

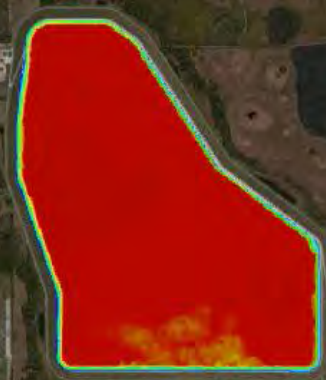
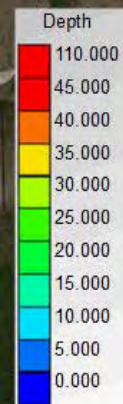
THE TRIBUNE-DEMOCRAT

used as a base for the new structure

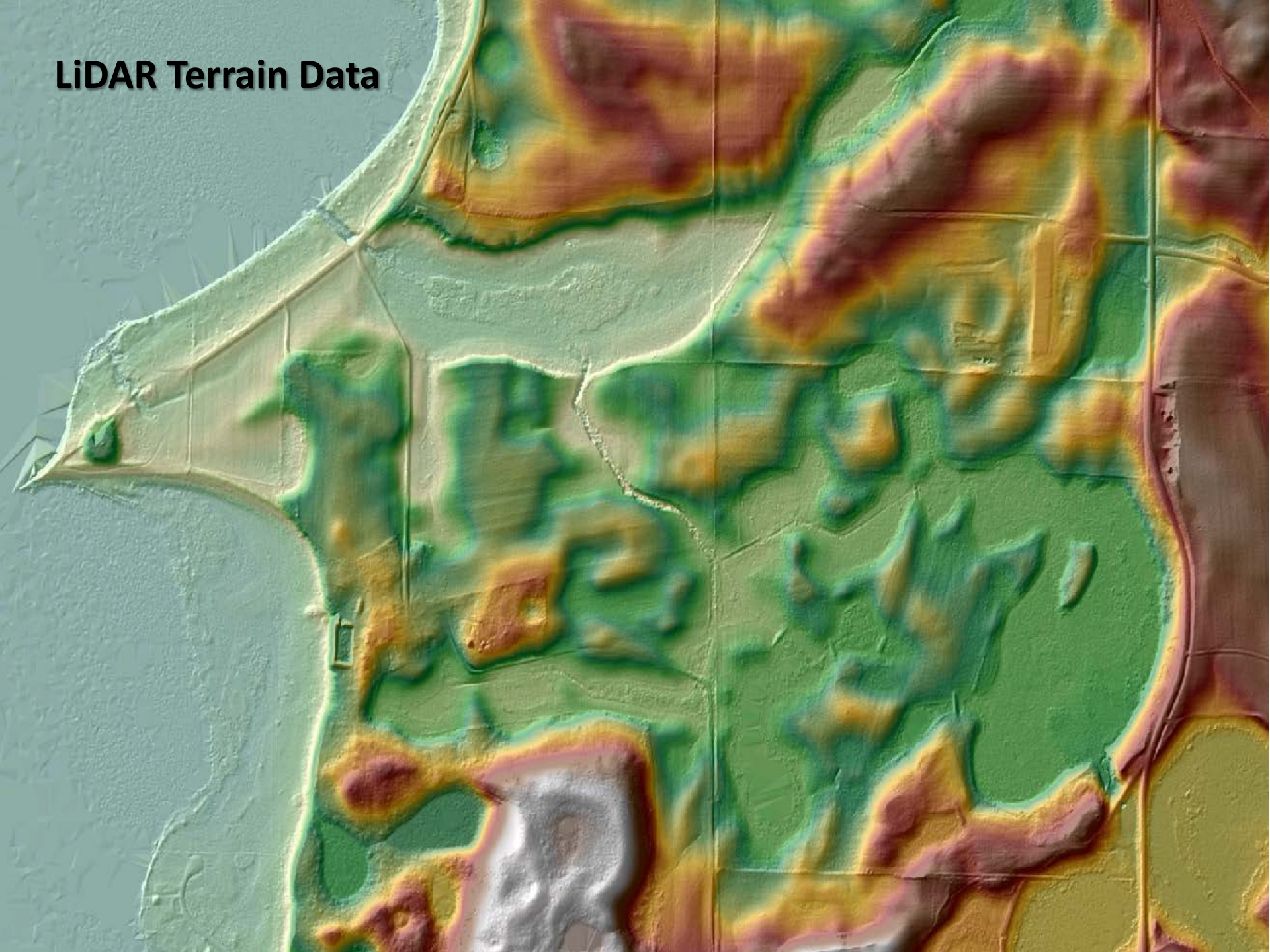
# Inundation Maps and Reports



# 2D Flow Modelling

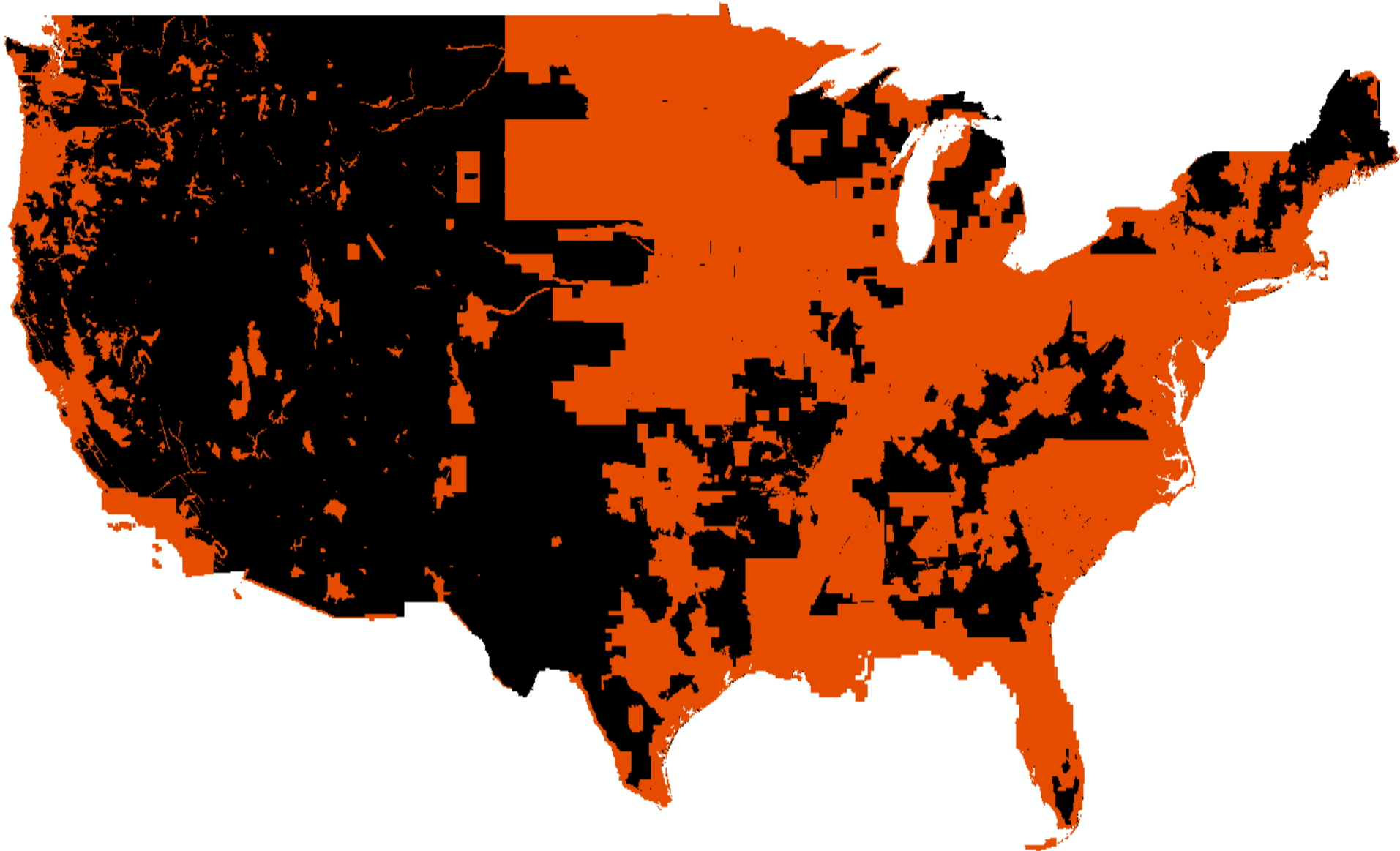


# LiDAR Terrain Data



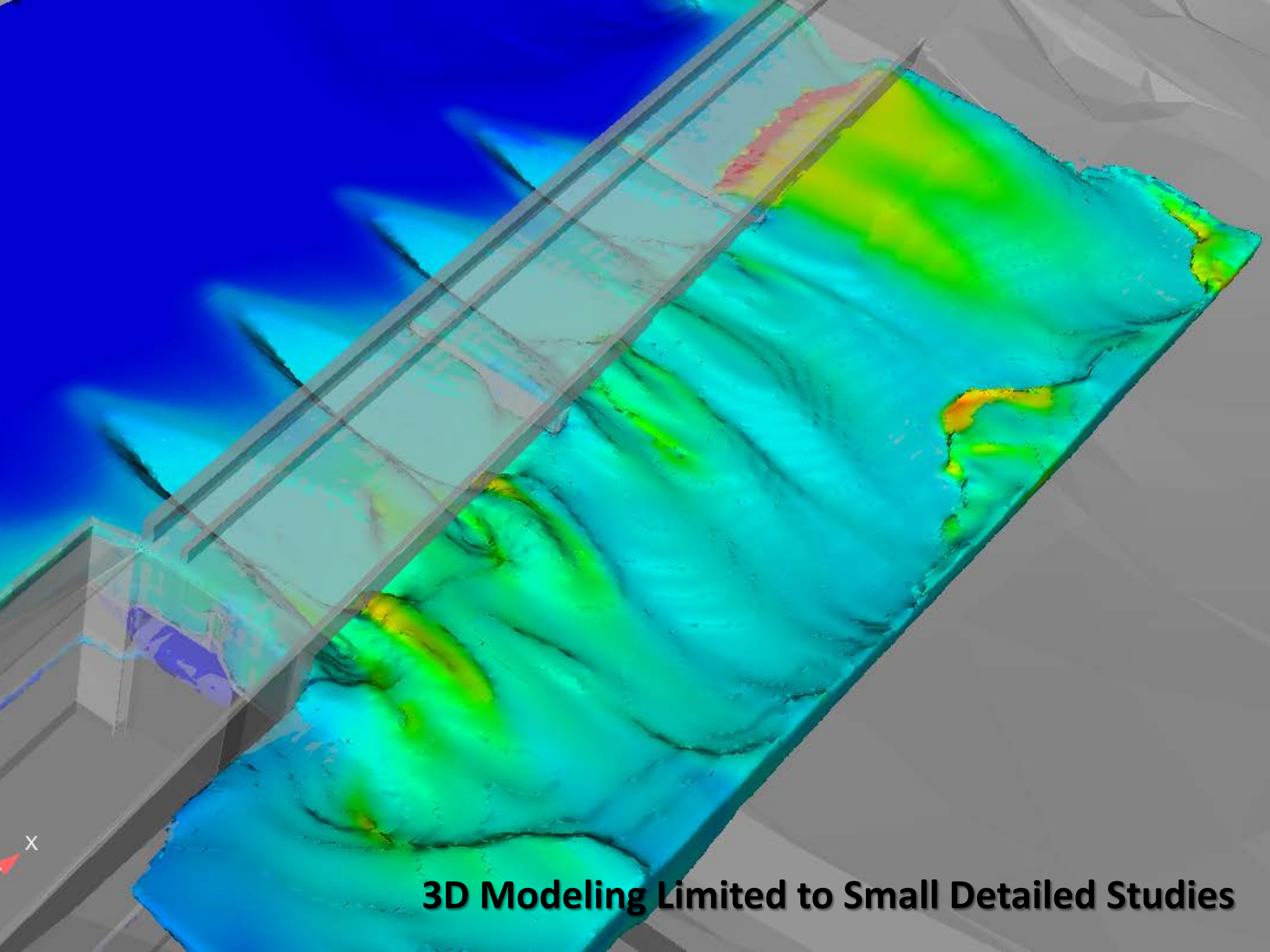


# LiDAR Terrain Data Coverage as of 2015



# 3D (CFD) Modeling

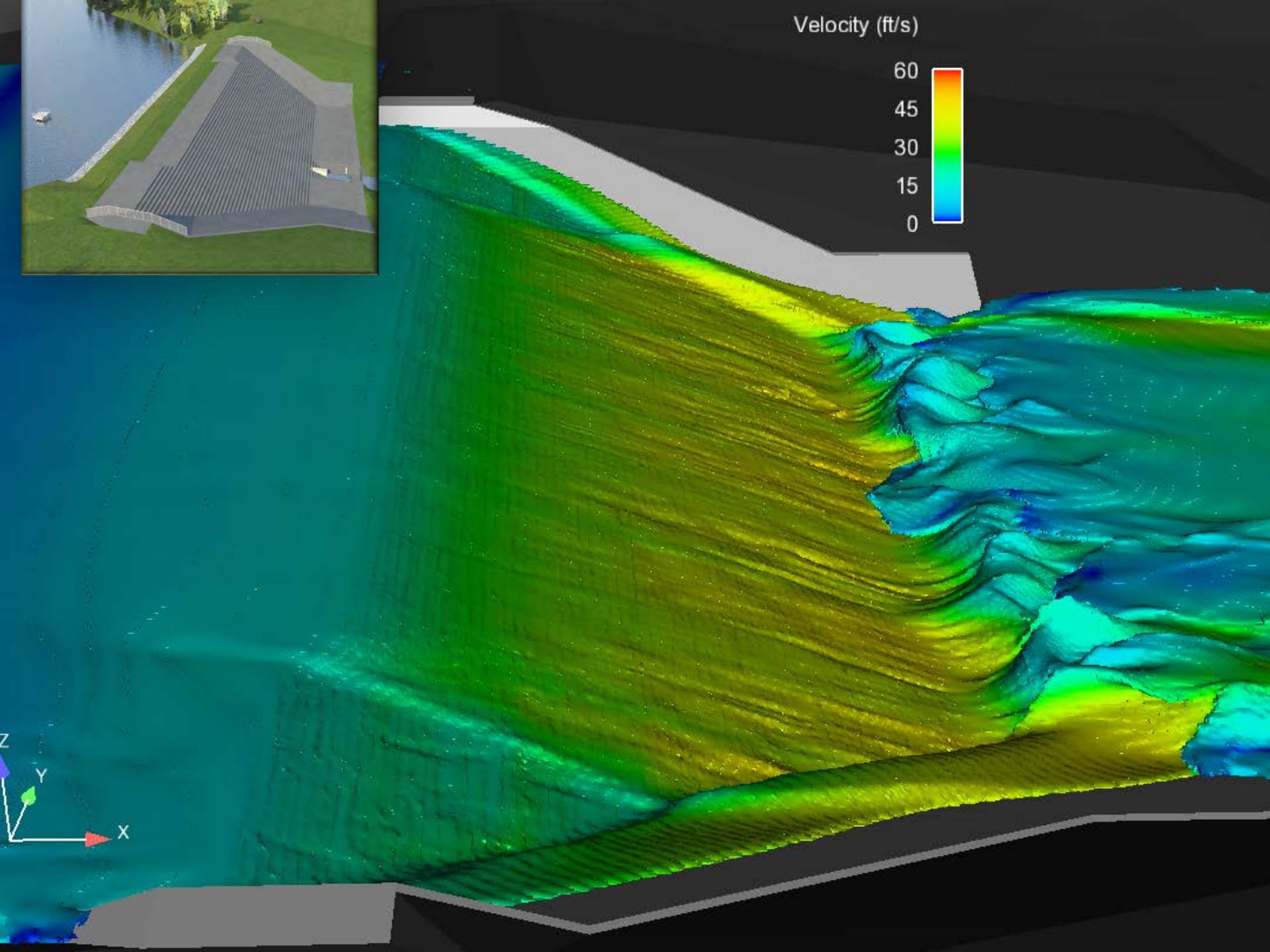




**3D Modeling Limited to Small Detailed Studies**



Velocity (ft/s)







Drone Inspection of Mill Creek Dam, PA

Organizations have no memory, only people have memories, and they move on.







15 Minute Break

# Lessons Learned From Dam Failures

## A Look at the Past and a Look Forward

